

#### ST IVO ACADEMY LOCAL GOVERNANCE COMMITTEE

#### WEDNESDAY 4 OCTOBER 2023 at 3.30p.m.

#### **ROOM 2, MAIN BLOCK**

#### ST IVO ACADEMY

**Membership:** Claire Burke, Paul Mumford, Frank Newton, Philip Speer, Heather Wood, Tony Meneaugh, Tomas Thurogood-Hyde, Matt Carnaby

Clerk: Emillie Newell

Distribution: Melanie Basson, Regional Governance and Data Protection Officer, Astrea Academy Trust

In Attendance: Clare Sherwood, Vice Principal, Ben Daly, Vice Principal, Mike Craig, Vice Principal, Jo Myhill-Johnson, Regional Director, Dave Varey, Assistant Principal

#### Agenda

Item	Timings	Subject	Format
1	5 mins	Election of the Chair	Clerk
2	5 mins	Introductions and apologies	Chair
3	5 mins	Minutes of last meeting, matters arising and actions – 28 June 2023	Chair
4	5 mins	Declarations of interests  • Reminder: Code of Conduct for committee members	Papers
5	5 mins	Overview of the PowerPoint presentation from Dave Varey     Signposting of Governors to the National College Safeguarding update for governors (to be completed outside of the meeting)	Oral
6	30 mins	Interim Principal's report  Interim Principal's highlights from the report Committee questions on report; report circulated in advance of the meeting Questions may be provided in advance to the Clerk to ensure additional information can be made available for the meeting if required Outcomes discussion and target setting	Papers
7	15 mins	Self-Evaluation Framework and Academy Improvement Plan: annual overview	Papers/oral
8	15 mins	Chair's update	All
9	5 mins	Member visits     Reports and feedback     Plans for visits during the academic year	Chair

10	Date of next meeting:	
	15 November 2023 Room 2, Main Block, St Ivo Academy	
	Agenda to include Attendance, Behaviour and PD update	



# MINUTES OF THE ST IVO ACADEMY LOCAL GOVERNANCE COMMITTEE MEETING

### WEDNESDAY 28 JUNE 2023 at $4.00\ p.m.$

#### **ROOM 2, MAIN BLOCK**

#### **Members Present:**

Philip Speer, Claire Burke, Paul Mumford, Frank Newton, Heather Wood, Tim Blake

In Attendance: Jo Myhill-Johnson, Regional Director, Mike Craig, Clare Sherwood, Emillie Newell (Clerk) James Rawlins, Ben Daly

ITEM	DISCUSSION
1.0	Introductions and Apologies
1.1	No apologies received.
2.0	Declarations of interest
2.1	Mr Mumford declared an interest.
3.0	Minutes of the last meeting and matters arising
3.1	The committee approved the minutes of the meeting held on 17 May 2023.
3.2	No matters arising.
4.0	Principal's Report – committee questions on the report which was circulated in advance of the meeting
4.1	Safeguarding
	Miss Sherwood provided the committee with an update regarding the safeguarding areas covered in the report.
	The committee acknowledged that the main safeguarding concern in school is student mental health.
	Mrs Burke commented that the planned drive in September to focus on whole school mental health and resilience in personal development is positive.

Mr Daly informed the committee that the KICK programme supports students in school.

#### 4.2 School day and curriculum

The new school day structure was discussed together with the consultation with parents open until 30 June 2023. The new structure is designed to allow students to receive pastoral support in morning and reading time in afternoon, whilst still allowing students a twenty minute break in the morning and 40 minutes for lunch.

Mr Mumford questioned whether the comments that may come back from staff and families will be taken into account and therefore result in changes being made to the proposed new model.

Mr Blake advised that some models have already been rejected as they were not in keeping with responses received to date. A range of views and perspectives have been taken into account.

Mr Newton requested that the committee is informed of the plans following the closing date in order to keep up to date.

Mr Mumford requested transparency when responding to the diverse range of opinions of parents and in particular the rationale for keeping morning address.

Mrs Burke referred to the amount of hours to ensure that certain aspects of the curriculum are being delivered but there is not the time for creative subjects as there is no longer the broadness there was before having lost elements.

Mr Blake advised that personal development is the real focus as this is a priority. The personal development offer is not currently sufficient in terms of the curriculum, as well as the need to improve outcomes in English, maths, and science. Dr Craig advised that the plans are strategic in order to strengthen outcomes for post 16 and wider opportunities, in the best interests of students.

Mrs Burke commented that there are other ways to raise standard in maths English and science rather than just doing more of it.

Dr Craig advised that there is evidence that suggest that having a consistently strong offer overtime can improve outcomes.

Mrs Wood asked how the school has planned to deliver more hours for certain subjects.

Mr Blake advised that a number of staff have been recruited across these subjects ready for September 2023.

Mr Newton referred to the national shortage of maths and science teachers in the county and whether this has impacted on recruiting for September.

Mr Blake advised that these roles have been recruited to.

Mrs Wood enquired as to whether extra curriculum activities such as music events and school plays will continue.

Mr Blake advised that the expectation is that these will continue.

Mr Mumford commented that this was positive, in that these can continue despite the hours in drama and music being reduced. Mr Mumford stated that from what has been presented it is not clear as to the scale of the changes from last year to next year. This needs to be clarified when communicating to parents.

#### 4.3 Teaching and learning

Mr Rawlins informed the committee of the whole staff CPD next year, there will be a bespoke programme to staff, including community sessions, safeguarding, SEN and statutory changes. The committee was updated in relation to the progress made in Teaching and Learning this year following the introductions of do now tasks, modelling, use of visualisers and white boards, adapt teaching quickly.

Mrs Wood acknowledged that a lot of work has gone in to support staff in terms of their teaching and questioned how staff retain a warm strict approach and balancing what the community value for this school as well as meeting the school ethos?

Mr Rawlins advised that staff modelling and coaching sessions have taken place to support staff. Mr Daly added that wider members of staff have been involved in this.

#### 4.4 Behaviour and Culture

The committee was informed of the work undertaken in relation to core routines and the running of working groups to review aspects of core routines currently in place. Following feedback from the working group and consultation with all staff, a change has been made to the SLANT core routine. To continue to move forward and make improvements, plans are in place to deliver further training in September 2023.

Mr Newton commented that the presence of year 7s during the transition meetings to discuss school life at St Ivo has made year 6s feel at ease which is a good outcome.

Miss Sherwood informed the committee of the plans in place for praising students at the end of the academic year together with the further promoting of rewards and praise from September onwards. Following feedback from students, the wording of communications to parents when students have received positive points is to be reviewed. Once a week during tutor periods, there will be a celebration Friday to promote the achievements of students during that week.

Mr Newton commented that he was delighted to read the plans and improvements in place and questioned how students are recognised once the data is reviewed?

Miss Sherwood advised that the information is cascaded to Head of Year, this is currently a work in progress. In terms of students needed to be targeted, for example, those in Reset, Mr Daly added that round the reset four stage process, package of interventions. From September 2023, there will be more interventions early on: a letter home, phone calls and reflection conversation. Positive and earlier interventions will take place.

Mrs Wood commented that due to a squeeze across services, interventions need to start as early as possible.

Mrs Burke questioned whether personal development is offered to are hard to reach, or frequently causing issues.

Mr Daly advised that where there are common trends and certain types of behaviour the personal development offer is adapted.

# Referring to the suspension data, Mrs Burke questioned the reasons behind the spike in suspensions for year 8.

Mr Daly advised that this was due to the defiance of a small group of year 8 students walking out of the Reset classroom.

Mrs Myhill-Johnson advised that tracking suspension data on a weekly basis, St Ivo Academy is significantly below every other school in Astrea.

#### 4.5 Attendance

Mr Blake advised that the current rate is not where it should be and therefore to improve this, there is a whole school approach to raise awareness as to what good attendance can achieve. Bespoke strategies in place to encourage students to attend with tutors, Heads of Year and SSAs working with groups of students.

Mr Newton expressed concern regarding the Year 11 attendance rate sitting at 87.3% and this being the lowest of the years.

Mr Blake advised that this was reflective of the position nationally.

#### Mrs Burke questioned as to the attendance of year 11s for exams.

Miss Sherwood advised that it was not 100% but it was positive.

#### 4.6 Year 11 Maximising achievement plan

The data for year 10 mocks has been analysed with a view to planning how gaps can be closed and performance improved, in particular, there is a need or a strong core offer in maths and English.

There were no questions from the committee.

#### 4.7 SEF and AIP Review & Planning for 2023-24

Mr Newton questioned whether the SEF is updated through input from staff or management only.

Dr Craig advised that senior leaders update this together.

Mr Speer requested that at the next meeting the committee is provided with a revised improvement plan. Mr Speer also enquired as to whether the committee would be provided with a summary of the exam results in the summer.

Mrs Myhill-Johnson advised that a full analysis will be provided in September.

Mrs Myhill-Johnson left the meeting at 17:16.

#### 4.8 CPD Planning for September 2023

The committee was provided with an update regarding inset days.

No questions from the committee.

#### 4.9 HR, Operations and Site Update

The committee was informed that the Head of Science was an internal appointment. In terms of staff leaving, all leavers are asked to complete an exit interview. Numbers of staff leaving this year are in line with previous years.

#### 4.10 Number on roll and projections update

Intake for September year 7 is 291 students, this is static.

#### 4.11 Transition Update

#### Mr Newton praised the work undertaken for transition for years 7 and 12.

Miss Sherwood informed the committee that lots of work goes into making sure the transition days are successful. Year 6s will be informed of their tutor groups when they arrive for the transition days. The days will consist of a sports day and taster lessons, and parents will be invited to a year 6 parents evening. On the day students will be supported in navigating the school by following a coloured balloon, this has worked well in previous years. A number of year 11s will return to support the day, this provides them with a leadership opportunity.

In terms of Year 11, they will be provided with year 12 summer work, this is to be handed in September, the work will be reviewed to ensure that they are enrolled on the correct course.

Mr Newton questioned what happens when there are existing issues between primary school students and how this is managed if they are not to be together in secondary school.

Miss Sherwood advised that conversations take place with primary schools, and it is managed appropriately.

As a year 6 into 7 parent, Mrs Wood praised the 'My Journey' booklet given to given to year 6 students.

Miss Sherwood advised that the booklets will be shared with form tutors as this will help them build relationships with their students.

#### 4.12 Any other academy matters: to include enrichment and community

Post Covid, with the recovery of school trips, the committee acknowledged that is was pleasing that students have opportunities for nice experiences once again.

Mrs Wood commented on year 10 work experience and the praise that has been received for students taking part in this.

Mr Mumford referred to the parent survey and questioned when the results of this will be available.

Mr Blake advised that time was needed to consider the response with the view of producing a 'you said, we did'. 441 responses have been received. Discussion took place regarding the survey,

Mr Mumford expressed his concern that in the previous meeting, the committee was informed that the date of the survey was not known, however, it was then circulated on the Monday and commented that there had been a lack of openness.

Mrs Burke commented on the parent meeting and praised SLT for working together and improving communication between the school and parents.

#### 5.0 Chair's update

5.1 No update.

Link member reports circulated to the committee prior to the meeting.
Mrs Wood informed the committee that she recently took advantage of the parent tours available. This
was a positive experience, and it was natural for people to pop into lessons.
Communication
Mr Mumford raised the issue that Mr Blake meet with the Parent Forum and considered it a risk to the
school if this did not happen as it would be considered that they are not being listened to and added that
there was a disconnect when talking passionately about communication and partnership.
Mr Blake that is for us to consider at an appropriate time. A significant amount of action has been taken by
the school to date.
Dates for next year
Dates circulated to the committee.
Any other urgent business
None.
Date of next meeting
27 September 2023 Room 2, Main Block, St Ivo Academy
Meeting ended at 17:47



INSPIRING BEYOND MEASURE

**Principal's Report** 

Autumn Term One 2023-2024

St Ivo Academy
Tony Meneaugh

## **Contents**

Agenda Item	Contents	Page
1	Safeguarding	11
2	Examination outcomes 2023: analysis and review	14
3	Year 11 (& 13) Maximising Achievement Plan	27
4	Curriculum	30
5	Teaching and Learning	37
6	Behaviour and Culture	38
7	Attendance	43
8	AIP Priorities for 2023-24	51
9	Pupil Premium Plan for 2023-24	56
10	Marketing for 2023	60
11	Astrea Reads	62
12	HR, Operations and Site Update	64
13	NOR Update	64
14	Any other academy matters: to include enrichment and community	65

#### Safeguarding

#### Introduction and contextual Information about the school

The St Ivo Academy is large, well above average sized, school of 1630 students with 231 in the sixth form. Current numbers are below those of the last three years listed in the school's IDSR of around 1755 and 309. The school has a below average percentage of students in receipt of free school meals (FSM) and with an Education Health Care Plan (EHCP). However, we have an above average percentage of students receiving SEND support and an above average level of student movement stability. The percentage of students for whom English is a second language is close to the national average. The school has a small number of students with social care support, either because of child protection concerns or for children in care compared to other schools nationally.

The school currently has an Assistant Principal assigned to the Designated Safeguarding Lead (DSL) role. There is a nonteaching deputy DSL and five other members of the school (leadership, sixth form and attendance) supporting the safeguarding team. All members are trained to DSL level. The Interim Principal is DSL trained for Lincolnshire (his previous local authority) and is due to complete the Cambridgeshire DSL training course in the autumn term.

Mental Health support is in full operation within the first two school weeks. We have a combination of two Astrea counsellors covering two-and-a-half days. Other agencies are using the school for sessions. The waiting list has grown since the return from summer.

#### **Summary Update**

Provide summary details in the table below regarding actions, trends and significant cases. In a number of cases, the information provided below is very similar to that reported in the summer two report for 2023.

	Update	Next Steps and Further Actions	Any Trust Actions
Summary of actions and progress made since the last safeguarding audit	Training arranged for SSAs & HOY to complete greater depth on dealing with CPOMS cases.  Mental Health Policy updated, and mental health self-help resources developed.  Safeguarding governor visit completed with DSL.  Mental Health governor visit completed.	Policy to be competed and shared wider.  Review level of access to CPOMS following training — to create time for more strategic safeguarding — DSL/DDSL.	Next safeguarding audit due on 27 September 2023.  Trust support needed for the re-structuring of the safeguarding team into a nonteaching model.
Trends in School	Continued Mental Health issues surrounding a multitude of anxieties, often resulting in self-harm, school refusal and poor behaviour.	Re-establish links with MHST – new team formed, meeting to be arranged with Mental Health Lead and New MHST lead.	Potential Mental Health training for pastoral staff.
		Develop the whole school approach – using PD, Resilience to be built upon	

		1		1
		•	Potential DV in	
			household student	
			reporting to school	
			about concerns	
			between parents.	
			EHAS –	
		•	LIIAS	
		•	Requesting	
			potentially for	
			support in the	
			home to work on	
			routines and	
			relationships within	
			the family	
			Requesting	
		•	potentially for YPW	
			(Young person's	
			worker) to help	
			support around	
			behaviour for both	
			in and out of school	
		•	Counsellor referrals	
		•	All for forms of	
			anxiety – 2	
			friendship worries,	
			4 general anxieties	
Ofsted Qualifying	None	None		None
Complaints				
·	<u>I</u>	1		1

#### **Welfare Profile:**

Please complete the table below regarding children at risk. Please complete with data and do not identify students by name.

Children at risk and children in need:	Current (1638)	Previous Report (Spring HT2)	This time last year
Number and % of PP	311 (19.0%)	308 (14%)	Data not available
Number and % of LAC	4 (0.2%)	7 (0.4%)	Data not available
Number and % of young carers	46 (2.8%)	53 (3.1%)	Data not available
Number and % of students privately fostered	2 (0.1%)	N/a	Data not available
Number and % of students with CP plan	0 (0%)	0 (0%)	Data not available
Number and % of CIN	6 (0.4%)	10 (0.6%)	Data not available
Referrals made for early help	2 (0.1%)	2 (0.1%)	Data not available

Family support assessments conducted	0 (0%)	N/a	Data not available
Proportion meeting threshold	N/a	N/a	Data not available
CP meetings attended	N/a	N/a	Data not available
Number and % of students with an EHCP	23 (1.4%)	19	Data not available
Number and % of students with serious medical conditions	0 (0%)	4	Data not available
Number and % of students receiving external support: CAMHS	6 (0.4%)	8	Data not available
Number and % of students receiving external support: behaviour support	0 (0%)	6	Data not available
Number and % of students receiving external support: S and L	0 (0%)	4	Data not available
Referrals to Channel	0 (0%)	0 (0%)	Data not available

The final column of the above tables states that 'Data not available' as this was not present in the Autumn 1 Principal's report in 2022.

#### **SCR Scrutiny**

Please provide details about the most recent scrutiny and any audits that have taken place. Include details of any actions or recommendations made and how these have been actioned.

A review of the SCR was completed by me, Tony Meneaugh, on Thursday 28/09/2023. I can confirm that all checks have been completed and documentation is in place (or risk assessments are in place for any missing part).

#### **Statutory Requirements**

Provide details in the table below of all updated training for key safeguarding staff. Examples to include Positive handling/Team Teach, Safer Recruitment, Prevent etc.

Type of training	Date	Number of Attendees	Provider
National College Annual Safeguarding Module 23/24	4/9/23	164	National College
Safeguarding briefing	4/9/23	All staff	Dave Varey - DSL
Cambridgeshire DSL	November 2023	1 (Interim Principal)	Cambridgeshire LSCP CCC
advanced two-day course	October 2023 (Refresher)	1 VP	

#### **Bullying**

Aspect	Current number of incidents	Previous report	This time last year
All Bullying Incidents	0	5	2
Racist Incidents	0	3	3
Cyber Bullying	0	0	2
Homophobic Bullying	0	2	0
Transphobic Bullying	0	0	0

#### **Analysis and Next Steps**

Number of reported bullying incidents is very low.

The Academy is due to have a Safeguarding Trust Review on Wednesday 27 September 2023. This review will give the school an important 'health-check' regarding safeguarding and will allow to plan appropriately to address any areas of development found. If the report is available by the Governors' meeting, it will be forwarded separately. I will be very interested to learn from this review, via student voice, whether these figures are accurate or represent an underreported view of what is happening in the school.

To create more capacity in the safeguarding team, we aim to appoint a non-teaching full-time designated Safeguarding Lead who will be a member of the senior leadership team. This appointment should give the successful candidate the seniority, and time, to focus on this extremely key role without the distraction of other responsibilities.

#### **Sexual Harassment:**

Aspect	Current number of incidents	Previous report	This time last year	Current number of pupils on a risk assessment
All Sexual Harassment Incidents:	0	1	Not reported	0
Verbal:	0	0	Not reported	0
Physical:	0	0	Not reported	0

#### **Analysis and Next Steps**

Number of reported incidents is very low.

I will be very interested to learn from the previously mentioned Trust Safeguarding Review, via student voice, whether these figures are accurate or represent an under-reported view of what is happening in the school.

#### Examination Outcomes 2023: analysis and review

The following Year 11 exam analysis document was shared with staff on the first training day. The analysis compares 2023 results with 2019 results (Ofsted referred method) because 2019 was the last pre-pandemic cohort to sit exams.

This dataset has been changing over the course of the last two weeks as 27/80 of the remarks requested has resulted in an uplift. For example, the change has resulted in our progress 8 moving up to +0.29, the 9-5 in English and mathematics increasing to 41.5% and the 9-4 in English and mathematics increasing to 68.0%. The 9-5 in mathematic alone is now 46.9%.

#### Headline measures Year 11

The table below shows that students are generally making more progress from their starting points than other students nationally. However, there is variation between subjects and thresholds achieved: higher-level performance in mathematics is lower than it should be, and achievement in business studies, drama, further mathematics, physical education and product design is negative (the subject performance index – SPI column).

	Exam Headlines (/	All)			Exa	m Headlines	(PP)	Exam Headlines (SEN)		
	Measure	2018/19 Exams	2018/19 National Average	2022/2023 Exams	2018/19 Exams	2018/19 National Average	2022/2023 Exams	2018/19 Exams	2018/19 National Average	2022/2023 Exams
Cohort	Total no. of Students in the Cohort	285		294	34		57	17		49
Conort	KS2 Prior Attainment*	4.79		104.00	4.57		103.00	4.07		99.00
	Attainment 8	45.13	46.70	47.20	34.62	36.70	39.68	31.57	27.60	36.76
	Progress 8*	-0.21	-0.02	0.29	-0.66	-0.45	-0.20	-0.22	-0.62	0.13
	Pupils Included (Progress 8 Coverage)	257		269	34		45	17		41
Progress	English Progress*	-0.36	-0.04	0.29	-0.78	-0.44	-0.10	-0.33		-0.01
1992	Maths Progress*	-0.10	-0.02	0.17	-0.57	-0.39	-0.23	-0.22		0.08
	EBACC Progress*	0.06	-0.03	0.63	-0.43	-0.49	0.03	0.10		0.49
	Open Progress*	-0.50	-0.04	0.03	-1.08	-0.46	-0.47	-0.49		-0.12
	Students Achieving 9-5 in ENG & MATH	42.1%	43.2%	41.5%	26.5%	24.9%	29.8%	17.6%	13.5%	14.3%
	Students Achieving 9-5 in ENG (Best of)	59.6%	60.0%	62.9%	44.1%	42.0%	50.9%	35.3%		36.7%
	Students Achieving 9-5 in MATH	49.1%	49.0%	46.9%	29.4%	30.0%	33.3%	23.5%		22.4%
	Students Achieving 9-4 in ENG & MATH	64.9%	64.2%	68.0%	52.9%	44.5%	54.4%	41.2%	25.8%	38.8%
	Students Achieving 9-4 in ENG (Best of)	75.4%	75.0%	79.3%	61.8%	59.0%	66.7%	47.1%		57.1%
	Students Achieving 9-4 in Maths	70.5%	69.0%	72.8%	58.8%	51.0%	61.4%	47.1%		46.9%
Attainment	Students Achieving 9-7 in ENG & MATH	7.7%		8.8%	2.9%		5.3%	0.0%		8.2%
	Students Achieving 9-7 in ENG (Best of)	16.1%		20.7%	5.9%		19.3%	5.9%		12.2%
	Students Achieving 9-7 in Maths	15.4%		14.6%	2.9%		7.0%	0.0%		8.2%
	Students entered for the E-BACC	14.0%	40.0%	52.0%	5.0%	26.4%	38.6%	0.0%	13.5%	26.5%
	Students Achieving the E-BACC (4+)	9.1%		34.4%	5.0%		29.8%	0.0%		12.2%
	Students Achieving the E-BACC (5+)	5.4%		20.1%	2.5%		12.3%	0.0%		6.1%
	E-BACC APS	3.9	4.07	4.36	2.93	3.08	3.59	2.62	2.24	3.25

#### Subject analysis Year 11

#### GCSE 9-1 (Att8 Points)

Name	9 - 7 %	9 - 5 %	9 - 4 %	Total Grades	_	Average Points		Subject Progress Index
Art (Drawing & Painting)	37.7	84.9	94.3	53	6=	5.89	1.14	0.99
Business Studies	1.9	29.5	48.6	105	3+	3.45	-0.7	-0.62
Chinese	100	100	100	1	9=	9	1.56	-
Computer Science	22.2	63	74.1	27	5-	4.81	-0.66	0.51
Drama	12.5	45.8	70.8	24	5-	4.75	-0.44	-0.04
English Language	15.4	57.7	73.4	293	5-	4.79	0.22	0.27

				1	T	1		
English								
Literature	17.3	56.7	73	289	5-	4.66	0.05	0.11
Film Studies	35	55	65	20	5-	4.75	0.24	0.42
Food &								
Nutrition	11.1	49.2	68.3	63	4+	4.48	0.38	0.17
French	14.3	53.8	74.7	91	5-	4.59	-0.66	0.15
Further Maths	50	75	79.2	24	6-	5.63	-1.04	-0.5
Geography	21.1	57.7	77.2	123	5=	4.85	-0.32	0.46
German	15.6	43.8	64.1	64	4+	4.38	-1.09	0.07
Graphics	50	62.5	100	8	6-	5.75	0.96	0.68
History	23.2	52.1	64	211	5-	4.58	-0.04	0.49
Maths	14.7	47.3	73.3	292	5-	4.54	-0.03	0.13
Media Studies	15.4	53.8	69.2	26	5-	4.62	0.15	0.41
Music	25	50	68.8	16	5-	4.69	-0.43	0.28
PE	3	31.8	47	66	4-	3.64	-0.56	-0.54
Pottery	33.3	100	100	3	6+	6.33	1.69	1.65
Product Design	3.8	30.8	40.4	52	3+	3.29	-0.46	-0.46
RE	10	60	70	30	5-	4.57	0.17	0.38
Science Biology	57.5	92.5	100	40	7=	6.88	0.37	0.7
Science								
Chemistry	62.5	95	97.5	40	7=	7.15	0.64	1.07
Science Physics	67.5	95	100	40	7=	7.1	0.59	0.98
Textiles	17.4	82.6	100	23	6-	5.57	0.94	0.78
Summary	19.4	54.9	71.5	2024	5-	4.72	-0.05	0.21

#### GCSE 9-1 Double (Att8 Points)

	•	,						
								Subject
					Average	Average		Progress
Name	9 - 7 %	9 - 5 %	9 - 4 %	Total Grades	Grade	Points	Residual	Index

Combined								
Science	14.8	56.1	73.1	506	54	4.59	0.33	0.62
Summary	14.8	56.1	73.1	506	54	4.59	0.33	0.62

#### Vocational Level 1 / 2 (Att8 Points)

Name	L2D* - L2M %	L2D* - L1D %		Average Points				In A8 Basket %
BTEC Sport	9.1	54.5	63.6	2.36	-0.3	-1.52	11.1	81.8
Child Development	29.4	94.1	100	4.49	0.54	0.18	53.3	100
Dance	88.9	100	100	6.17	0.53	-	0	0
ICT	36.4	100	100	4.64	0.05	-0.01	60	81.8
Summary	35.4	89.2	93.8	4.38	0.31	-0.17	46.9	80

The following slide from my Year 6 into 7 Opening Evening presentation outlines the journey that the St Ivo Academy has been on over time:

Our Results The progress mad	de	Ofs Nov	ted 2021	
	2018	2019	2022	2023*
Overall	-0.04	-0.21	+0.28	+0.29
English	-0.36	-0.35	0.09	+0.29
Mathematics	+0.07	-0.11	+0.22	+0.17
EBacc	+0.24	+0.06	+0.55	+0.64
Open	-0.21	-0.48	+0.16	+0.03

<sup>\*</sup> Early indications of results; not finalised

#### Sixth Form Key Headline Data

<u>Sixtii i Orini Key</u>		St Ivo										
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23					
L3 Overall Average Points per												
Entry	30.57	32.68	32.77	36.82	36.48	32.9	29.76					
L3 Overall Average Grade	С	C+	C+	B-	B-	C+	C=					
L3 Overall VA	-0.1	0.05	0.04	0.33	0.39	-0.24	-0.57					
Students Included in AAB	-	-	117	83	101	133	102					
Students Achieving AAB Including 2 Facilitating (%)	-	-	11.10%	22.90%	20.80%	15.80%	11.8					
Students Achieving AAB Including 3 Facilitating (%)	-	-	7.70%	9.60%	5.90%	6.00%	7.8					
3 Alevels A*-C	-	-	49.60%	62.90%	64.40%	49.30%	39.10%					
3 Alevels A*-E	-	-	85.00%	95.20%	96.60%	88.70%	85.50%					
A* - B Pass Rate	-	-	44.80%	56.20%	54.60%	47.60%	38.30%					
A* - C Pass Rate	-	-	73.70%	81.50%	81.50%	68.20%	61.00%					
A* - E Pass Rate	-	-	98.10%	99.70%	98.80%	94.40%	83.80%					

				A Le	vels					
		Average Points Average Grade								
	2018	2019	2022	2023	2018	2019	2022	2023		
St Ivo Academy	32.68	31	32.65	29.32	C+	С	C+	C=		

				Academ	ic Quals					
		Average Points Average Grade								
	2018	2019	2022	2023	2018	2019	2022	2023		
St Ivo Academy	32.72	31.19	32.81	29.32	C+	С	C+	C=		

				Applied	General			
		Average	e Points		Average Grade			
	2018	2019	2022	2023	2018	2019	2022	2023
St Ivo Academy	28.42	22.28	28.91	27.26	Merit+	Merit-	Merit+	Merit+

		Tech levels									
		Average Points Average Grade									
	2018	2019	2022	2023	2018	2019	2022	2023			
St Ivo Academy	NE	NE	37.08	42.78	NE	NE	Dist+	Dis*-			

#### Key points to note:

- This summer sees the return to pre-pandemic grading which means that national results will be lower than last summer. The DfE advised that it will be most meaningful to compare this year's results with 2019, the last year that summer exams were taken before the pandemic. On a national level, the approach to grading means that results for individual schools and colleges are highly likely to be lower than last summer.
- However, taking this into consideration, **St Ivo KS5 outcomes for 2023 are very disappointing. These** demonstrate a downward trend and a 6<sup>th</sup> form which is in serious decline.
- In most key measures, the 2023 results are below those of 2019. The exceptions to this are: students achieving AAB including 2 facilitating (11.8% compared with 11.10% in 2019) and students achieving AAB including 3 facilitating (7.8% compared with 7.7% in 2019 and 6% in 2022. However, these are minor improvements and are of no great significance.
- Compared to 2019:
- A\*-B pass rate has declined by 6.5%
- A\*-C pass rate has declined by 12.7%
- A\*-E pass rate has declined by 14.3%
- When comparing 2023 and 2019 average points score, there has been a decline in A Level and Academic qualifications. There has been an improvement in the Applied General average point score from 22.28 to 27.26.
- When comparing 2023 and 2019 average grades, A Level and Academic qualifications are in line; there has been an improvement for applied general qualifications.
- Significant further analysis at school level will be needed to unpick why there has been a decline in the KS5 outcomes at St Ivo.
- There will be an urgent need to address this significant decline in terms of looking at teaching expertise, capability and staff deployment as well as a review of subjects being offered for the new Year 12 intake.
   Significant changes need to be made by the new Principal.

- There is an urgent need to review and forensically analyse the Year 12 into 13 mock exam data and to put in place a rigorous Raising Achievement Plan for Year 13.
- There needs to be a significant change in expectations and a clear 6<sup>th</sup> form strategy.
- There has been a new senior leader appointed for September who will lead strategically on raising achievement and outcomes.

**Comparison to relevant National and LA Average** 

		20	18	20	2019		22	2023
		Cambridge	National	Cambridge	National	Cambridge	National	St Ivo
	Average result	C+	C+	B-	C+	В	В	C=
A Levels	Average Points	34.05	33.33	35.27	34.01	40.81	38.87	29.32
Academic	Average result	C+	C+	B-	C+	В	В	C=
Quals	Average Points	34.32	33.66	35.18	34.33	40.55	39.04	29.32
Applied	Average result	Merit+	Merit+	Merit+	Merit+	Dist-	Dist-	Merit+
General	Average Points	28.06	28.45	28.68	28.91	32.32	31.98	27.26
Tech Levels	Average result	Merit-	Merit+	Merit	Merit+	Dist-	Dist-	Dist*-
recti Levels	Average Points	23.03	28.1	26.15	28.64	30.48	30.56	42.78

	St Ivo 2019	St Ivo 2023	National 2023
A*-B Pass Rate	44.8%	38.3%	52.7%
A*-C Pass Rate	73.7%	61%	75.4%
A*-E Pass Rate	98.1%	83.8%	97.2%

#### Key points to note:

- In the A Level and Academic qualifications, the 2023 results are below both the 2019 National and Cambridgeshire point score and grade averages.
- In Applied general qualifications, the average grade is in line with 2019 National and Cambridgeshire averages. However, the average point score is below both 2019 National and Cambridgeshire averages.
- One pleasing comparison is the Tech level qualifications in which St Ivo has performed above 2019 and 2022 National and Cambridgeshire averages.
- When comparing Longsands Pass Rates to National Pass Rates for 2023, St Ivo Pass Rates are significantly below the National Pass Rates for 2023. Most concerning are the number of students who have failed course.

**Sixth form Subject Level Data** 

A Sixth forn		2010. 24	<u></u>									
Level												
(GCE)		2019		2021			2022				2023	r
Name	Total Grade s	Avera ge Pts Per Entry	Avera ge Grade	Total Grade s	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade
Art	20	39	B=	19	43.68	B+	28	42.14	B+	11	34.55	C+
Busine ss Studie s	7	34.29	C+	17	39.41	B=	15	26.67	C-	19	23.16	D+
Comp uter Scienc e	3	23.33	D+	4	42.5	B+				1	50	A=
Drama	6	35	B-	2	40	B=	2	15	D-	2	45	A-
Econo mics	5	38	B-	11	32.73	C+	11	38.18	B-	21	26.67	C-
Englis h Literat ure	39	33.59	C+	31	29.68	C=	23	30	C=	15	27.33	C-
Ethics/ Philos ophy & Theolo gy												
	9	22.22	D+	13	38.46	B=	7	28.57	C=	4	12.5	E+
Film Studie s	13	31.54	C=	10	38	B-	9	25.56	C-	12	29.17	C=
Geogr aphy	21	37.14	B-	21	37.14	B-	39	35.9	B-	29	30.34	C=
Graphi cs	4	45	A-	7	34.29	C+				7	21.43	D=
Histor y	42	36.67	B-	43	37.44	B-	32	31.56	C=	32	34.69	C+
Law	13	36.92	B-	16	42.5	B+	23	28.26	C-	22	20.91	D=
Mathe matics	36	30.83	C=	35	34.29	C+	37	31.89	C+	34	32.06	C+

Maths (Furth er)	6	40	B=	6	51.67	A+	4	42.5	B+	4	32.5	C+
Media Studie												
S	11	20.91	D=	9	40	B=	9	22.22	D+	11	30.91	C=
MFL French	4	45	A-	2	50	A=	2	50	A=	2	40	B=
MFL Germa	2	35	D	2	25	D	2	20	D-	6	22.22	C
n	2		B-	2	35	B-	2	20	D=	6	33.33	C+
Music	6	21.67	D+	1	30	C=	3	36.67	B-	2	25	C-
Photo graphy	17	38.82	B=	16	36.88	B-	15	33.33	C+	7	24.29	D+
Physic al Educat ion				5	40	B=	12	40.83	B=	4	42.5	B+
Politic										-		
S	12	29.17	C=	11	38.18	B-	12	27.5	C-	9	32.22	C+
Produ												
ct Design	5	30	C=	8	38.75	B=	5	30	C=	9	17.78	D-
Psych ology	20	24.5	D+	36	36.94	B-	34	26.18	C-	38	26.32	C-
Scienc e Biolog												
У	15	32	C+	14	35	B-	30	36.33	B-	22	33.18	C+
Scienc e Chemi												
stry	16	36.88	B-	4	37.5	B-	16	39.38	B=	19	34.74	C+
Scienc e Physic												
S	13	27.69	C-	11	32.73	C+	18	30.56	C=	16	31.88	C+
Textile s	11	38.18	B-	9	37.78	B-	11	38.18	B-	2	25	C-

L3 D*DM P size		2019			2021			2022			2023	
Name	Total Grade s	Avera ge Pts Per Entry	Avera ge Grade	Total Grade s	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade
Dance				2	30	Dist-	3	21.67	Merit-	4	30	D-
Food	3	25	Merit=	9	25.56	Merit=	3	21.67	Merit-	6	23.33	M-
Health & Social Care Single	1	15	Pass=	13	29.62	Merit+				13	25	M=
IT	3	36.67	Dist+	7	26.43	Merit=	1	15	Pass=	8	32.5	D-
L3 D*D*PP size 2					2021			2022			2023	
Name Sport Doubl e				Total Grade s	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade	Total Entries	Avera ge Pts Per Entry	Avera ge Grade

#### Key points to note:

#### Comparison with 2022 data:

• There has been a significant decline in the average grade and average points score per entry in a significant number of A Level subjects. Most concerning when we look at the grade distribution are the number of subjects which have an average grade of D= or below in 2023 and have declined compared with 2022 results. These are listed below.

	2023 Average Points Per Entry	2023 Average Grade	2022 Average Points Per Entry	2022 Average Grade
Business Studies	23.16	D+	26.67	C-
Ethics, Philosophy & Theology	12.5	E+	28.57	C=
Computer Science	21.43	D=	NA	NA
Law	20.91	D=	28.26	C-
Photography	24.29	D=	33.33	C+
Product Design	17.78	D=	30	C=

- In addition to these subjects there are a further **12 subjects which demonstrate a downward trend** when 2023 outcomes are compared with 2022. These subjects are: Art, Economics, English Literature, Geography, Further Mathematics, French, Music, Biology, Chemistry, Physics and Textiles.
- Four of these A Level subjects have declined by a full grade: Economics, Further Mathematics, French and Textiles.
- There are 7 A Level subjects which have improved compared to 2022 outcomes. These subjects are: Drama, Film Studies, History, Media Studies, German, PE and Politics. The most significant of these improvements is Drama which has improved its average grade from D- to A-. German also improved by more than a grade.
- Two A Level subjects maintained their average grade: Mathematics and Psychology.
- Almost all Vocational Subjects improved their average grade. These were: Dance, IT, Health & Social Care and Sport. One subject maintained their average grade, this was Food. There was no decline in results for the vocational subjects.

#### Comparison with 2019 data:

- There has been a significant decline in the average grade and average points score per entry in a
  significant number of A Level subjects. 16 subjects which demonstrate a downward trend when 2023
  outcomes are compared with 2019. These subjects include: Art, Business Studies, Economics, English
  Literature, Ethics, Philosophy & Theology, Geography, Graphics, History, Law, Further Mathematics, French,
  German, Photography, Product Design, Chemistry and Textiles.
- Most concerning of these subjects is the 8 A Level subjects which have declined by a full grade or more.
   These subjects are: Business Studies, Economics, Ethics, Philosophy & Theology, Graphics, Law, Photography, Product Design and Textiles.
- There are 8 A Level subjects which have improved compared to 2019 outcomes. These subjects are:
   Computer Science, Drama, Mathematics, Media Studies, Music, Politics, Psychology and Physics. The most significant of these improvements is Computer Science which has improved its average grade from D+ to A=.
   Drama and Media Studies also improved by a grade.
- When comparisons are made with 2019 data for the vocational subjects, it is a mixed picture. Health & Social Care improved, and Food and IT have improved in both their average point score and average grade.

#### **Next Steps:**

- Further analysis at school level will be needed to unpick why there has been a decline in the average grade in such a significant number of subjects. There will be an urgent need to address this significant decline in terms of looking at teaching expertise and deployment as well as a review of subjects being offered for the new Year 12 intake.
- There is an urgent need to review and forensically analyse the Year 12 into 13 mock exam data and to put in place a rigorous Raising Achievement Plan.

#### **Destination Data**

	20	21	20	)22	20	)23
	Number	%	Number	%	Number	%
Cohort	14	.7	13	37	13	35
University	96	65	86	63	88*	65*
FE	3	2	10	7.3	1	0.7
Employment	43	29	32	23	16	12
Apprenticeship	0	0	5	3.7	9	6.7
Gap Year	1	0.7	4	3	20	15
Repeated Year 13	2	1.4	0	0	0	0
Unknown	2	1.4	0	0	0	0

<sup>\*</sup>This is based on the number of applications made to university. As of Thursday 17<sup>th</sup> August, please see below the breakdown of offers and places secured.

	Number	%
Total Number of University Applications		88
Students offered their 1 <sup>st</sup> choice university	57	65
Students offered their insurance choice university	11	12.5
Universities yet to make a decision based on results	6	7
Students who are going through clearing.	14	16

#### **Next Steps:**

- A detailed exam analysis schedule is set to begin on Tuesday 19 September 2023; all department analysis documents were submitted on Friday 15 September 2023
- An analysis of the sixth form provision has been undertaken with new draft subject blocks produced (see below in curriculum section)
- An analysis of the entry requirements for each sixth form subject has also been undertaken to ensure that students are properly prepared, and have the appropriate level of prior attainment to be successful, for the courses they are about to study

#### Year 11/13 Maximising Achievement Plan

This data is from the year 10 mocks for current year 11, and their last set of predictions from June:

	From Mocks	Y10 Predictions
P8	-0.84	0.14
English & Maths 9-5	27.9%	56.2%
English & Maths 9-4	48.1%	80.2%
5 standard passes inc EM	45.9%	78.8%

In addition, this is subject-by-subject with Mock Results and Predictions. You will notice that there is a pattern of apparent underperformance in the same subjects highlighted in the Year 11 summer results data in the subject performance below. These subjects will be the focus of the school's rapid improvement plan for year 11.

	Mock 9 - 7 %	Mock 9 - 4 %	Mock 9 - 1 %	Predicted 9 - 1	# students entered	Average Grade	Subject Progress Index	Predicted SPI
Art (Drawing & Painting)	27.8	100	100	100	36	6=	0.62	1
Art Pottery	0	73.3	100	100	15	4+	-0.87	-0.87
Art Textiles	16.7	94.4	100	100	18	6-	0.14	0.14
Business Studies	15	56.3	92.5	98.8	80	4=	-1.04	-0.63
Computing	33.3	78.6	97.6	100	42	5+	0.21	0.71
D & T Graphics	28.6	100	100	100	7	6=	0.43	0.43
D & T Technolog Y	4	28	92	100	25	3=	-1.53	0.21
Drama	17.1	77.1	100	100	35	5=	0.39	0.67
English	10.8	61.8	99.2	100	259	4+	-1	0.24
English Literature	6.4	43.6	96.6	100	264	3+	-1.73	-0.01

		1						
Ethics / Philosophy	50	89.3	100	100	28	6+	1.23	1.78
Film Studies	44.4	77.8	100	100	9	5+	0.37	0.8
Food & Nutrition	21.9	68.8	100	100	64	5-	-0.16	0.3
Further Mathemat ics	5.3	42.1	42.1	100	19	2+	-4.38	-1.6
Geography	27.3	74.7	99	98	99	5+	0.23	0.31
History	13.1	58.3	97	99	199	4=	-0.87	0.32
Maths	14	60.5	92.3	100	271	4=	-0.94	0.34
Media Studies	26.7	86.7	100	100	15	5+	0.25	0.37
MFL French	6.3	57	100	100	142	4=	-1.02	0.54
MFL German	8.3	87.5	100	100	24	5-	-0.63	0.32
Music	18.8	62.5	100	100	16	5-	-1.04	0.35
PE	9.1	43.2	100	97.7	44	4-	-1.58	-1.27
Science Biology	44.4	98.1	100	100	54	6+	-0.5	0.26
Science Chemistry	45.3	98.1	100	100	53	6+	-0.36	-0.04
Science Physics	44.4	98.1	100	100	54	6=	-0.44	0.17

GCSE 9-1 Dou Points)	uble (Att8							
	9 - 7 %	9 - 4 %	9-1%	Predicted 91 as %	Total Grades	Average Grade	Subject Progress Index	Predicted SPI
Science Combined	11.6	58.9	98.6	100	438	44	-0.34	0.15
Vocational Le (Att8 Points)	evel 1 / 2							
	L2D* - L2D %	L2D* - L2P %	L2D* - L1P %	Predicted L2D* - L1P	Total Grades	Average Grade	Subject Progress Index	Predicted SPI

Child Developmen t	25	93.8	100	100	32	L2M	0.21	0.29
Dance	47.1	100	100	100	17	L2M	0.19	-0.08
ICT (KS4 Option)	35.7	64.3	100	100	14	L2P	0.65	0.65
Vocational Sport	22.2	44.4	100	100	9	L1D	-0.74	-0.74

**Next Steps:** Utilise the subject exam analysis meetings and the analysis of year 10 mocks to develop a rapid improvement plan to address previous, and predicted, underperformance.

#### Curriculum

#### **Key Stage 3 EBACC Curriculum**

The focus in this report will be the EBacc curriculum in Key Stage 3. Please provide details of the development of your KS3 curriculum in your academy over the last academic year and your next steps for 2023-24.

You should consider the implementation/use of:

- Quality of curriculum content and sequencing: Central team (newly appointed Matt Carnaby) introducing curriculum communities and co-designed curriculum principles with heads of department
- Booklets: Being trialled in certain subjects and year groups (see below). Training for staff on clarifying the
  implementation of booklets (following on from union negotiations on Friday 15 September 2023) is set for
  Tuesday 19 September 2023
- **Fluency Framework:** Not fully introduced across the school yet, this is a priority for adoption this academic year
- Means of Participation: Not fully introduced across the school yet, this is a priority for adoption this
  academic year
- Intellectual Preparation: Reintroduced to departments at the start of this academic year, with all Tuesday CPD sessions reorganised to include Intellectual Preparation and Deliberate Practice

Subject	Areas of strength	How confident are teachers in delivering the curriculum?	Areas for Development and Next Steps	Support from the Curriculum and Assessment secondary team
English	Strengthened KS4 outcomes; Ark mastery curriculum; Introduction of Sparx Reader. Effective Just in Time Summer 2023 revision sessions for Y11.	Recent introduction of the KS3 English mastery curriculum has enhanced consistency, quality and confidence.	KS5 outcomes are below progress expectations; review occurring including raising NEA coursework performance and consideration of reformed KS5 curriculum offer (English Language/English Literature).	Co-design of booklets and other curriculum resources for Year 7 rollout. Development of appropriate baseline and settings activities for Year 7

Mathematics	HOD has excellent subject knowledge and can support non specialist teachers. HOD and key stage co-ordinator are very good at using data	Beginning to trial booklets with certain Year 7 classes. There are four specialist teachers (one on maternity leave). Aspects of the KS3 curriculum are taught by non-specialist (8 total). Staff are good at supporting students	To appoint more maths specialists. To further improve the KS4 PP gap. To further improve subject knowledge with some members of staff. KS4 to further improve 5+ grades.	Co-design of booklets and other curriculum resources for Year 7 rollout. Support with designing a curriculum that helps non specialists deliver maths lessons.
	to track students' progress and highlight where intervention is needed.	with their independent learning and the use of Sparx. All through curriculum with Pearson supports students learning. One lead practitioner role currently advertise – deadline 2 <sup>nd</sup> October 2023. KS4 results show that SEND and EAL students perform well in maths. Assessment in all key stages is robust and accurate with predictions.		

Science	HOD in place in a permanent position, after being in place on an interim basis last academic year. HOD has a strong oversight of the department. Key Stage 4 results were very strong this summer. Strong alignment to core routines across department. Effective deployment of TLR holders.	Booklets were trialled across three-year groups in the summer term (7, 8 and 10). The roll out is continuing across other year groups in the Autumn Term. Booklets have helped with consistency of delivery. Booklets have helped non-specialists in particular. There is a wellestablished curriculum across Science that is understood by the team.	Continuing roll-out of booklets. Progression of teachers' ability to build on-top of booklets, so that all lessons are following the curriculum, but in a dynamic way. A-Level subjects have been impacted by 6 <sup>th</sup> form entry requirements. This will be helped the new whole-school policy. Continued focus on the 'top-end' students in the ALevel courses, to ensure top marks are gained.	Co-design of booklets and other curriculum resources for year groups who aren't yet working with booklets. Science has several non-specialist teachers, so booklet support is essential for consistency. Review of support staff/technicians to ensure that levels are fit for purpose, for a school of this size would be beneficial.
Geography	HOD in place since Sept 2022. The team have taken ownership of the KS3 curriculum and made changes last year. This year the focus	There are four specialist teachers in the department. (2 P/T and 2 F/T) The KS3 coordinator is P/T. Aspects of KS3 are delivered by non specialists. The HOD is developing lesson power points to add in clips and links to useful	All members of the department need to be confident to explain the sequencing of the KS3 curriculum — why this? why now? The vacant post is a concern; those classes will need to	Co-design of booklets and other curriculum resources for Year 7 rollout.  The team need some support with the overall design of their KS3 curriculum to map out key skills, opportunities for field work and formative assessment.  They would benefit from the national lead working with them to see the big curriculum picture
	is consolidating and refining this curriculum. A curriculum map is being completed.	information for non specialist staff to develop their subject knowledge. There is one unfilled F/T post in the department. Agency staff have been employed and this has caused some issues.	be monitored closely. Check that formative assessment ties in closely with the curriculum providing meaningful opportunities for feedback to move the learning on.	(the curriculum is the progression model). The team are still working on the finer points of the KS3 curriculum and because of this it has not yet been appropriate to start thinking about booklet design.

History	Extensive work undertaken to develop the curriculum. Wellconceived with clear intent and consideration of sequencing and fluency.	Mini-booklets being trialled with some classes. New KS3 coordinator appointed for September 2023	Three ECTs in the team, therefore, ensuring effective support of their professional development and mastery of the Principles of Teaching.	Co-design of booklets and other curriculum resources for Year 7 rollout
MFL	Experienced HoD in post. Detailed understanding of the curriculum and forwardplanning to ensure readiness over 5 years for new specification. Core routines are embedded.	Confident. Exam classes are matched to teacher's skillset and experience.	Question level analysis shows the need to focus on improving student performance in listening. (Above national averages for the other three skills). Exploring alternative provision (community volunteers/ tutors) to replace the loss of two FLAs who worked to support attainment at GCSE and A level.	Co-design of booklets and other curriculum resources for Year 7 rollout

# Curriculum Plan for 6<sup>th</sup> Form (if relevant)

The following information should provide an overview of our curriculum model for 2023-24 for both Year 12 and 13.

#### Number of scholars enrolled for each course

Year 12 curriculum

Subject	# classes	# students
Art	1	15
Biology	1	17
Business Studies	1	18
Chemistry	1	15
Computer Science	1	5
D&T	1	8
Dance	1	3
Drama	1	2
Economics	1	15
English Literature	2	26
EPQ	4	28

Ethics	1	9
Food	1	11
French	1	2
Further Maths	1	5
GCSE English Language	1	5
GCSE Maths	1	8
Geography	2	23
Health & Social Care	1	14
History	2	26
Law	1	22
Maths	2	25
Media Studies	1	19
PE	1	3
Photography	1	9
Physics	1	11
Politics	1	12
Psychology	2	18
Sport (double)	1	7

Following Year 11 results, all grades were checked against entry requirements and students contacted as necessary. GCSE English Language and Maths retakes have been moved to tutor time, in order that students can continue with the full selection of Level 3 subjects.

As a consequence of students indicating they were going elsewhere, we made the decision not to run Dance or Music in Year 12.

Year 13 curriculum

Subject	# classes	# students
Art	2	18
Biology	2	19
Business Studies	1	12
Chemistry	1	13
Computer Science	1	11
D&T	1	2
Drama	1	2
Economics	1	12

English Literature	2	13
Ethics	1	6
Film Studies	1	10
Food	1	8
French	1	4
Further Maths	1	9
Geography	3	17
Health & Social Care	1	16
History	2	21
IT	1	7
Law	1	17
Maths	3	33
Media Studies	1	10
Music	1	5
PE	1	9
Photography	2	18
Physics	1	16
Politics	1	14
Psychology	2	27
Sport (double)	1	6
Textiles	1	6

#### Changes made following the 2023 outcomes

The forthcoming exam analysis meetings for each subject will determine whether changes need to be made to subjects offered, courses and exam boards followed and whether additional trust support is required.

The school and the sixth form team has reflected on the entry requirements, and we have created a stepped approach to increasing the prior attainment required to ensure all students have the necessary ability to be successful in all courses. We have also devised oversubscription criteria for popular courses.

The overall entry requirements: Five grade 5s or above including English language and mathematics (this is up from five grade 4s).

#### Exceptions that we will consider:

- Students who achieve five grade 6s or above (higher ability students) will be allowed to be enrolled on courses with either a grade 4 in English or mathematics (but not in both, and not on a course that requires this level of prior attainment in English or mathematics). If the grade 4 is in English language, then there will be a retake option
- Students who narrowly miss (eg 1 or 2 marks away) the English language or mathematics threshold required, may be

Oversubscription criteria: If a particular subject is oversubscribed, and the Academy does not have the available resources to timetable another class for that academic year, then the following oversubscription criteria will be used:

- Students who achieve the highest grades in that particular subject will be allocated places first
- Where there is a tie, students with the highest average grades across all their grades will be allocated next
- If there is still a tie, students with the highest average grade between English language and mathematics will be allocated next

The school will be moving towards a pre-blocked sixth form offer. In creating the blocks, we have identified common combinations for university and employment routes. Students will be asked for their preferences, and feedback about block clashes will be reviewed to maximise the model for as many students as possible. It is believed that this approach will bring efficiencies to group sizes and prevent the duplication of small groups of the same subject across multiple blocks.

Block P	Block Q	Block R	Block S
A level	A level	A level	A level
Maths	Further Maths	Physics	Chemistry
Geography	Biology	Psychology	Law
Photography	History	Politics	English Literature
Drama	Economics	Textiles	Art
Ethics	Music	Business	French
Media Studies	Film Studies	German	PE
	Product Design	Computer Science	
EPQ	EPQ	EPQ	EPQ
Applied Level 3 courses	Applied Level 3 courses	Applied Level 3 courses	Applied Level 3 courses
Food and Nutrition Cambridge Technical Sport (Double)	IT Health and Social Care	Dance	Cambridge Technical Sport (Double)

# **Teaching and Learning**

#### **Department Grading**

- In the September training day staff received a reminder briefing on exactly what the core routines are (and the idea that these are non-negotiable) and what the T&L Toolkit is the other TLAC techniques that we have covered that can be used when appropriate within the classroom situation.
- The Behaviour curriculum has been launched with staff to ensure a shared understanding of the process and shared ownership by all staff.
- Staff have all received a CPD session on exactly what Intellectual Preparation (IP) and Deliberate Practice (DP) are with some modelling of how they can work together and the aims behind the processes. This will help a slick launch to the departmental work in the Tuesday meeting slot.
- Rosenshine, Tom Bennet, TLAC and Walkthru's will continue to act as the academic basis for our CPD programme into next year.
- In the first year of having visualisers in the Academy, they are now well used in a large number of areas and are making a real difference to modelling and scaffolding within lessons. We will continue to develop our training on their use so that this positive improvement continues. Our ECT programme next year will work closely with the staff so that they understand the benefits and potential of this teaching tool.
- The visit from the Director of Culture and Scholarship identified that core routines are strengthening, but with greater rigor required for some (see below).

#### **Next Steps:**

- SLT will be working collegiately to ensure we have a shared understanding of the Supportive Coaching process. This will then be followed by training for Heads of Department and other staff identified who could support in the coaching model of improvement.
- We will ensure a successful launch of the Supportive Coaching process and get some staff involved in the process so that staff will see coaching support as the standard process for improving classroom practice in the academy.
- Our Walkthru programme (building on the coaching model this term) will start in January and will cover one Walkthru per term to allow time for more deliberate practice and greater impact within the classroom. The area of focus is going to be questioning as this has come up from on tour as an area for improvement. The modules to be covered are: Probing questions and process questions.
- Further development of the quality assurance processes that will better inform the senior leadership, using defined metrics, to objectively understand the performance of departments across the headings above.
- Areas identified for greater rigor are threshold/entry/exit routines and means of participation techniques being used more regularly.
- Planning is already taking place for the November training day with a focus of revisiting the T&L toolkit TLAC
  techniques to help lessons to become more interactive and dynamic with means of participation being a
  focus.
- Supportive coaching will support identified staff to improve on stated aspects of their routines/pedagogy.

#### **Behaviour and Culture**

#### Implementation of the amended B&C Framework and curriculum:

- SLT gate duty covering both entrances to the academy has ensured a positive and smooth start to the school
  day. This allows us to triage uniform standards and to welcome students into school in a warm and friendly
  manner.
- Morning Welcome (MW) we areas have been designated for each year group. We have also planned exit
  routes for every year group/form to allow for smoother transition. The focus of MA is on praise, rewards and
  general notices.
- Behaviour stages data is sent out to SLT/HoY and is a standing item at the SLT and BASI meetings.
- Behaviour escalation system has been adapted to allow for more consistency. Tracking of students who receive multiply reset classrooms, this is shared with pastoral teams and SLT.
- Rewards golden tickets are awarded every lesson and during recreational times. Teachers are awarding 3 students a house point per lesson. Department house point/sanctions data is being sent to HOD weekly to be analysed and discussed.
- Celebration form time once a week HOYs use a PowerPoint that focuses on students who have been awarded the most amount of house points each week from every form, attendance and other recognitions such as music, sports.
- Students will be awarded a badge and certificate when they reach a milestone of house points e.g. 50, 75 100 etc. These will be presented to the student during the celebration form time.
- Reset classroom students follow their timetable and complete work from their lesson. A laptop is provided
  for each student to use. This room is supervised by SLT to ensure consistency and maintain high expectations
  and standards of work. The triage room students complete a form with a member of the pastoral team /
  reset classroom manager stating why they were sent and discuss what needs to change for them not to be
  sent again.
- Following student voice, two sets of toilets have been renovated. They are now open plan, which has had an impact on behaviour in these areas.
- September onboarding schedule/plan below. This included assemblies, voiced over PowerPoints and student booklet work. Year 7's had a longer period of onboarding as they were in a day earlier than other year groups, which allowed for more detailed work to take place. This work will be followed up throughout the year via reboots after each holiday, plus the new Behaviour Curriculum.

	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13
Wednesda	8.30am –					8.30am –	
y P1	Morning Welcome					9.00am – Assembly	
Wednesda y P2	8.35am – Assembly (Hall) (Praise/reward s, pastoral support, morning welcome)  8.55am – 10.45am –tour of the school, timetable, lockers, practice fire drill) PP: behaviour & expectations					(canteen) 9.00am – 10.45am – Signing on & Tutor time activities	
Wednesda y P3	Lessons					Activities led by Bk, Wb,	
Wednesda y P4	Lessons					Be	
Wednesda y tutor period	Reading						
Wednesda y P5	Lessons						

Thursday P1	8.30am – Morning Welcome 8.35am – Tutor activities – PP: transitions, habits of attention, silence is golden.	8.30 – Morning Welcome 8.35am – Tutor activities (PP: behaviour & expectations, timetables, tutor time rota) 9.25am – Assembly (hall) (Praise/reward s, pastoral support, morning welcome)	8.30 – Morning Welcome 8.35am – Tutor activities (PP: behaviour & expectations, timetables, tutor time rota)  9.10am – Assembly (hall) (Praise/reward s, pastoral support, morning	8.30 – Morning Welcome 8.35am – Tutor activities 8.50am – Assembly (hall) (Praise/reward s, pastoral support, morning welcome)  9.05am – Tutor activities (PP: behaviour & expectations,	8.30 – Morning Welcome 8.35am – Assembly (hall) (Praise/reward s, pastoral support, morning welcome)  8.50am – Tutor activities (PP: behaviour & expectations, timetables, tutor time	8.30 - 9.00am - Form time 9.00 - 9.30am - Assembly (canteen) 9.30am - 9.45am - Form time	8.30am - Assembly (canteen) 9.00am – tutor activities
			9.25am – Tutor activities	timetables, tutor time rota)	rota)		
Thursday P2-5	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)	Lessons (possible fire drill – TBC)
Thursday Tutor time pm	Reading	Tutor activities (Transitions)	Tutor activities (Transitions)	Tutor activities (Transitions)	Tutor activities (Transitions)		
Friday 8:30-8:35	Morning welcome	Morning welcome	Morning welcome	Morning welcome	Morning welcome		
Friday tutor time 8:35- 8:45	Form tutor reflection on first two days	Tutor activities (habits of attention)	Tutor activities (habits of attention)	Tutor activities (habits of attention)	Tutor activities (habits of attention)		
Friday tutor time pm	Reading	Tutor activities (silence is golden)	Tutor activities (silence is golden)	Tutor activities (silence is golden)	Tutor activities (silence is golden)		

#### Next steps

- Behaviour curriculum to become embedded within tutor time September 2023. O Booklet and PowerPoints created and shared. Voiced over PowerPoint each week, during timetabled tutor session, follow-up work via student booklet.
- More student voice to be carried out.

#### **Behaviour Data:**

- Data is continuing to be analysed each week by SLT, this is sent to the pastoral team (HoY/SSA) who action intervention for students. HoY know their year group and allocated the relevant people to action e.g., student has been issued two detentions in one week, the form tutor would speak to the student and ask if there is anything they can to do support and help remove the barriers to this.
- Four-stage approach with students who have received multiple Reset Classroom events. These students are highlighted weekly to the pastoral team and at BASI meetings, following this intervention is put in place to support the student.

#### Next steps:

- Continue to analyse the data every week and share with pastoral/SLT leaders and measure the impact of the
- Data below is monthly, from when we implemented the new behaviour policy (Jan' 2023). We will continue to produce this data on a monthly basis and help it to prioritise areas of need/attention.

January 2023	Year 7	Year 8	Year 9	Year 10	Year 11
House points/ golden tickets	3259	3104	3321	2489	1918
Reminders	166	625	619	649	368
Detentions	48	212	304	317	423
Reset per event (total students)	5(5)	29(16)	74(34)	63(27)	79(30)

February 2023	Year 7	Year 8	Year 9	Year 10	Year 11
House points/ golden tickets	2629	2034	2546	1425	655
Reminders	125	426	441	411	188
Detentions	47	186	248	305	213
Reset per event (total students)	9(5)	69(31)	82(32)	102(46)	98(44)

March 2023	Year 7	Year 8	Year 9	Year 10	Year 11
House points/ golden tickets	3047	3129	3224	2113	1190
Reminders	258	625	502	456	258
Detentions	99	206	270	421	339
Reset per event (total students)	9(6)	73(27)	76(36)	101(38)	119(39)

House points/ golden tickets	1502	1282	1136	649	612
Reminders	86	171	167	156	59
Detentions	25	53	84	91	79
Reset per event (total students)	6(4)	25(15)	15(12)	35(22)	28(18)

May 2023	Year 7	Year 8	Year 9	Year 10	Year 11
House points/ golden tickets	2988	2734	2877	1127	503
Reminders	243	478	321	381	55
Detentions	100	185	257	333	66
Reset per event (total students)	32(15)	51(21)	58(32)	76 (34)	22(13)

June 2023	June 2023 Year 7		Year 9 Year 10		Year 11	
House points / golden tickets	437	456	393	358	N/A	
Reminders	290	460	340	334	N/A	
Detentions	135	201	243	334	N/A	
Reset per event (total students)	13 (11)	70 (22)	58 (34)	92 (38)	N/A	

1st - 14th July 2023	Year 7	Year 8	Year 9	Year 10	Year 11
House points / golden tickets	686	624	599	327	N/A
Reminders	52	59	106	163	N/A
Detentions	36	49	81	127	N/A
Reset per event (total students)	8 (6)	20 (16)	23 (18)	48 (30)	N/A

#### What worked well?

- The use of the different behaviour stage escalations has reduced the number of students reaching a higher sanction
- The reset classroom and triage are providing a calm and secure facility for students
- clear expectations and processes, use of reminder to deescalate
- Attendance at detentions has improved through the use of escalations I.e if students don't attend a 45-minute detention, it escalates to a 90-minute detention the following day. More students have taken responsibility for attending detentions since this was introduced in January 2023 (beginning of new behaviour policy).

#### What is the climate for learning like within the academy?

• In-lesson behaviour is, overall, very good; however, learning can be mainly passive, and students (from learning walks) do not seem actively engaged in their learning

#### What plans are in place to tackle any challenges that the data identifies?

- · New tariffs around suspensions will ensure better consistency of outcome
- The school is focusing on rewards, and celebrations to move the behaviour culture towards more positive conversations

#### **Suspensions:**

Please provide an overview in the table below of suspensions for the last academic year 2022-23

	All Students	PP Students	SEND Students	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13
Number of Suspensions	246	91	E 9 K 68	13	65	55	34	79	N/A	N/A
% Of Cohort	6.59	12.60	E 13.64 K 10.96	1.79	6.94	7.10	6.42	10.44	N/A	N/A
Total Days	384	143	E 16 K 95.5	17	102	74	45	146	N/A	N/A
Suspension Rate	0.17	0.35	E 0.41 K 0.30	0.05	0.23	0.18	0.11	0.27	N/A	N/A
Permanent Exclusions	1	1	0	1	0	0	0	0	N/A	N/A

#### Suspension analysis and commentary:

Please provide a narrative for any periods of high suspensions or trends seen in school.

- There is a crossover in the number of students who are PP and have SEND, resulting in peaks within these combined cohorts which is represented in the data twice
- The year 11 cohort in 2022-2023 was a particularly challenged group, mainly of boys, which highlights the skew towards these groups
- The number and rate of suspensions in the school is very low compared to the Trust and national averages.

#### **Suspension Reduction:**

Please provide an updated suspension reduction plan for how you are planning to reduce the number of suspensions within your academy for 2023-24:

With suspensions already being so low, compared to Trust and national averages, the school's focus for the
academic year is to embed the newly introduced Trust advisory tariff for suspensions effectively and ensure
that no instances of significant unacceptable behaviour go without an appropriate sanction, which could be
a suspension. As such, suspensions for the Academy may actually increase slightly in the initial months of
the academic year

#### **Behaviour and Culture Analysis and Next Steps:**

Further develop and embed core routines

• Transitions are improving but still require focus to ensure calm and purposeful movement, adhering to the 'walk on the left' rules

# Attendance

Please provide below details of your attendance data for the end of the last academic year.

	Key Attendance Target for 2022-23	End of Autumn Term 2022	End of Spring Term 2023	End of Academic Year 2023
Whole School %	95%	92.2%	91.5%	91.5%
Individual Student %	96%	N/a	N/a	N/a
Pupil Premium %	90%	87.4%	86.3%	86%
SEND %	90%	89.6%	88.4%	88.5%
% of pupils who are PA	15%	22.8%	23.2%	23.1%
% of PP pupils who are PA	20%	38%	40.9%	42.7%
% of SEND pupils who are PA	23%	32.8%	36.3%	35.5%

# Attendance for Year 11: Class of 2024

	Key Attendance Target for 2022-23	End of Autumn Term 2022	End of Spring Term 2023	End of Academic Year 2023
Whole School %	95%	91.7%	90.9%	90.9%
Individual Student %	96%	N/a	N/a	N/a
Pupil Premium %	90%	85.9%	85.3%	85.3%
SEND %	90%	89.5%	88%	88%
% of pupils who are PA	15%	24.5%	26.3%	26.3%
% of PP pupils who are PA	20%	43.1%	44.3%	44.3%
% of SEND pupils who are PA	23%	32.7%	42.3%	42.3%

# Alternative Provision (AP) Attendance 2022/23

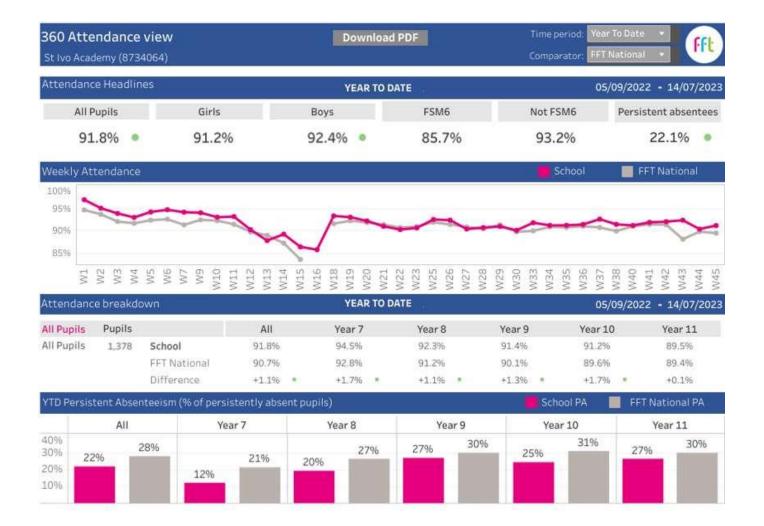
Year Group	Number of Students	Overall Attendanc e %
8	3	39.21%
9	6	81.11%
10	3	87.10%
11	21	59.98%

# Elective Home Education (EHE) 2022/23

	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Total
EHE Autumn Term 2022	1	2	0	1	0	0	0	4
EHE Spring Term 2023	0	0	6	0	1	0	0	7
EHE Summer term 2023	0	0	0	1	0	0	0	1
EHE 2022-23	1	2	6	2	1	0	0	12

# **National comparison**

The following table, taken from FFT Aspire Attendance tracker gives an estimate of what the national picture will look like for the 2022/2023 academic year. Please note that the school figures and those in FFT Aspire may show a slight difference due to updates in our MIS not being reflected fully in FFT. The FFT Aspire roughly covers 80% of all secondary schools.



#### **Attendance Next Steps:**

#### Whole School Action plan for 2023/24

Recent years have witnessed a decline in school attendance across the Astrea Secondary Academies. We remain committed to encouraging regular school attendance and providing our student cohort with the greatest opportunity to achieve positive academic attainment and improved Post 16 choice.

In order to provide this, we need to have a whole school approach to student attendance, and this is how it will be achieved. This is a working document and will be adapted in response to emerging trends.

As the plan is a live document, the Outcome column will be completed over time once we know the impact of each action.

Area of focus	Action	Who	Outcome
Raise the profile of attendance within the	Publish a piece of positive attendance news on the school newsletter each week	Attendance Manager/HOY	
school so that it	and on school social media platforms	Widniage//1101	

becomes 'Everyones responsibility' in line with the new DfE guidelines	Review of attendance page on school website.  Production of half termly newsletters focused on attendance and challenges students/parents face	Attendance Manager/AP	
	Provide LGC with meaningful attendance data and analysis that is clear and easily understood. The reasons behind the percentages	Attendance Manager	
	Daily attendance data is shared with HOY / SLT and SSAs	Attendance Manager	
	Weekly student attendance catch up in tutor time	Form tutors	
	Attendance displays are installed throughout the school site and regularly updated	Attendance Manager	
2023/24 strategy	HOYs improve communication and promotion of attendance to their year groups	HOYs	
	SSA's meet on a weekly basis with the Attendance Manager to discuss and identify attendance trends and possible red flag students	SSA/Attendance Manager	
	HOY, SSA's and Attendance Manager review previous year attendance and agree strategies for individual students	HOY, SSA's and Attendance Manager	
	Attendance Policy and Procedures is shared with all families at the beginning of the academic year.	Attendance Manager	
Aveca of facus Duril	Individual paties also and insenting for	Attornal and a	
Areas of focus : Pupil Premium	Individual action plan and incentives for PP students to be agreed with SLT lead for PP	Attendance Manager / SLT Lead	
	Reduce the number of PA students within the PP student cohort	SLT PP Lead	
Area of focus : SEND	Individual action plan and incentives for SEND students to be agreed with the SLT lead for SEND	Attendance Manager / SLT Lead	
	Reduce the number of PA students within the SEND student Cohort	SLT SEND Lead	
Ensure that Attendance is high profile and impacting on students	Celebration assemblies to include focus on improved attendance not limiting to 100%	HOY / Attendance Manager	

	Introduction of whole staff CPD focusing on attendance	SLT lead for Attendance	
	Attendance focused collective tutor group competitions. Small but regular prizes	Attendance Manager	
	Reintroduction of FA Cup for the last 2 weeks of each half term to encourage attendance	Attendance Manager	
	Golden tickets issued on a weekly basis to students with 100% attendance	Attendance Manager	
	Attendance Ambassadors represented from each year group. Not limited to 100% attenders, to obtain student voice around attendance. Group to meet on weekly basis and discuss issues and ideas.	Attendance Manager and SSAs	
Tracking and sharing of Attendance Data	Weekly meetings with SSAs and leads for PP, SEND and AP	Attendance Manager and SSAs	
	Regular promotion of importance of completing regular and accurate registers	SLT	
	Participation in Trust Attendance Networking Meeting	Attendance Manager	
	Completion and submission of Trust Attendance Tracker	Attendance Manager	
Reduce the number of PA students	Using the attendance tracker ensure those students at risk of falling into PA are identified and early interventions are put into place	SSA/HOY/Atten dance Manager	
	Introduction of late gate with appropriate sanctions being given and attendance letters sent home to parents	Attendance Manager	
	BASI meetings take place on a weekly basis	Pastoral Team and SLT	
	Weekly meetings take place between Attendance Manager and SLT link	Attendance Manager and SLT	
Improvement of safeguarding around attendance processes	Registers are taken promptly and accurately. Any missing registers or inaccuracies are recorded and provided to SLT on a weekly basis	All school / Attendance Manager	
	Daily telephone calls are made home for those students with no reason for absence recorded.	SSA/Attendance Team	

Reduce the number of students truanting off site during the school day	All school	
Truancy alerts are placed on students likely to truant during the school day.	Attendance Manager	

#### Year 11 Action plan for 2023/24

What follows is the St Ivo Academy's action plan towards continued attendance improvement for our Year 11 student cohort. Historically year 11 have witnessed a decline in school attendance. We remain committed to encouraging regular school attendance and providing our year 11 student cohort with the greatest opportunity to achieve positive academic attainment and improved Post 16 choice. This is a working document and will be adapted in response to emerging trends.

As the plan is a live document, the Outcome column will be completed over time once we know the impact of each action.

Area of focus	Action	Who	Outcome
Raise the profile of attendance within Year	Weekly student attendance catch up in tutor time	Form tutors	
11	HOY improves communication and promotion of attendance to their Tutor Group	НОУ	
	SSA's meet on a weekly basis with the Attendance Manager to discuss and identify attendance trends and possible red flag students	SSA/Attendance Manager	
	HOY, SSA's and Attendance Manager review previous year attendance and agree strategies for individual students	HOY, SSA's and Attendance Manager	
Improvement of overall Year 11 attendance	Early Intervention by using the attendance tracker ensure those students at risk of falling into PA are identified and early interventions are put into place	SSA/HOY/Attend ance Manager	
	Celebration assemblies to include focus on improved attendance not limiting to 100%	HOY / Attendance Manager	
	Attendance focused collective tutor group competitions. Small but regular prizes	PD Lead	
	Registers are taken promptly and accurately. Any missing registers or inaccuracies are recorded and provided to SLT on a weekly basis	SLT Attendance Lead	
	Golden tickets and behaviour points issued on a weekly basis to students with 100% and or improved attendance	Attendance Manager	
Improvement of Punctuality	Introduction of late gate with appropriate sanctions being given and attendance letters sent home to parents	Attendance Manager/SSA	
Reduce internal and external truancy	Alerts are placed on regular truants and appropriate sanctions are put in place	Whole school approach	

Improve the attendance within the	Individual action plan and incentives for PP students to be agreed with SLT lead for PP	Attendance Manager / SLT Lead	
PP student cohort of Year 11	Reduce the number of PA students within the PP student cohort	SLT PP lead	
Improve the attendance within the SEN student cohort of	Individual action plan and incentives for SEND students to be agreed with the SLT lead for SEND	Attendance Manager / SLT Lead	
Year 11	Reduce the number of PA students within the SEND student Cohort	SLT SEND Lead	
Reduce the number of PA students	Daily telephone calls are made home for those students with no reason for absence recorded.	SSA	
	Reduce the number of students truanting off site during the school day	All school	
	Truancy alerts are placed on students likely to truant during the school day.	Attendance Manager	

# **AIP Priorities for 2023-24**

#### **Academy Improvement Plan for 2023-24**

The following outline priorities were shared with staff on the first training day:

- Improve overall outcomes for Year 11 students in all subjects (TP1)
- Improve overall outcomes for Sixth Form students in all subjects (TP1)
- Improve attendance and lower persistent absence for all students (~TP1)
- Ensure that recent changes are embedded and rigorously implemented (TP2-6)
- Develop the 'togetherness' of the whole staff body
- For the school to receive the Ofsted recognition it deserves (TP1-6)

The references to TP1-6 are the Trust Priorities (TP) as outlined in the following table:

2022-23 Priorities	Revised Priorities 2023-24
Priority 1: SEF/ADP, Ofsted Readiness and Raising Attainment 2023	Priority 1: Relentless focus by all on raising achievement, particularly within Year 11
Priority 2: The Astrea Way: Vision and Clarity for all	<ul> <li>Priority 2: The Astrea Way</li> <li>Embedding a scholarly culture of excellence</li> <li>Investing in our people</li> </ul>
Priority 3: Behaviour, Culture and PD	Priority 3: Behaviour, Culture and PD  Attendance  Out of lesson behaviour (corridors, transitions)  Behaviour Curriculum  Respectful and Tolerant schools
Priority 4: Curriculum 2022-23	Priority 4: Ensuring an ambitious curriculum offer, supported by the effective use of assessment
Priority 5: T&L: Curriculum Implementation	Priority 5: T&L: Curriculum Implementation  • Means of participation  • Booklets  • Fluency
Priority 6: Reading and Disciplinary Literacy	Priority 6: Reading and Disciplinary Literacy

#### **Summary – Key Areas for Improvement**

Directly under each key area, you will find the senior leader with overall responsibility and the Astrea Frameworks that support that area. If an assistant principal is responsible for the delivery of a framework, it has been shown in [brackets]. Frameworks that are not finalised are shown in italics.

QUALITY OF EDUCATION	BEHAVIOUR AND ATTITUDES	PERSONAL DEVELOPMENT	LEADERSHIP AND MANAGEMENT	SIXTH FORM
Mike Craig	Ben Daly	Clare Sherwood	Tony Meneaugh	Clare Sherwood
<ul> <li>Interim KS3</li> <li>Curriculum</li> <li>Expectations</li> <li>Curriculum Model Expectations</li> <li>[Teaching and Learning]</li> <li>[Teacher grading]</li> <li>[Every minute matters]</li> <li>Expectation Variance</li> <li>[Fluency]</li> <li>[Booklets]</li> <li>[Intellectual Preparation]</li> <li>[Year 11 Raising Standards]</li> <li>[Astrea Reads]</li> <li>[Responsive teaching]</li> </ul>	Behaviour and culture  Corridors  Suspension reduction  Uniform and appearance  Morning welcome line-ups  [Attendance]	• Culture and scholarship	<ul> <li>SLT Manifesto</li> <li>Managing short term absence</li> <li>Advert design</li> <li>[Line management]</li> <li>Staff dress code</li> <li>[Signage and environment]</li> <li>Workload charter</li> </ul>	Sixth form strategy
QE1 Fully embed core routines to support effective classroom practice and wider school culture	BA1 Introduction of the behaviour curriculum to codify what desirable behaviour looks like and create a culture of exceptionally good behaviour and positive relationships founded on respect. Including behaviour at break and lunch.	PD1 To ensure high quality delivery of taught PD across all year groups, through the implementation of the core curriculum from Sept with timetabled lessons in place and booklet resources.	LM1 Review SLT roles and responsibilities to ensure effective strategic leadership of key areas in light of new leadership appointments. All members of SLT are seen as being highly credible and effective leaders and role models, leading from the front and being highly visible at all times.	SF1 Develop and implement a clear strategic plan for Sixth Form and fully embed the values/vision to raise expectations and standards further.
QE2 Ongoing curriculum development, including movement towards booklet-based learning and embedding of the fluency framework.	BA2 Continued focus on promotion of rewards and recognition.  Promotion of TLAC and WalkThrus CPD to	PD2 Build more opportunities for student and parent voice so they can articulate and respond to their child's progression in	LM2 Senior and Middle leaders must communicate clear expectations and ensure robust monitoring of standards at all levels,	SF2 Review the quality of teaching for Sixth Form including use of assessment and homework

Update and publish all curriculum maps and knowledge organisers. (See also SF2)	support behaviour and positive culture (Warm/Strict, Least Invasive Intervention, 100% RADAR ect)	personal development, ensuring that families understand the curriculum.	ensuring the academy and the Trust's vision and values sit at the heart of all improvement work.	
QE3 Strengthening of QA systems to underpin consistent high quality offers of curriculum, and teaching and learning experiences.	BA3 Enhance tracking and monitoring systems further ensuring timely intervention and support are put in place	PD3 Enhance student leadership opportunities and further the work and number of events undertaken by the student council	LM3 SLT to fully establish an open-door culture for ongoing quality assurance drop ins: frequent 'low stakes' drop ins/Learning Walks with feedback loops to drive continuous improvement (alongside, using support plans and capability procedures).	SF3 Ensure high levels of attainment and progress for all students in Year 13 underachievement is effectively identified and needs addressed.
QE4 Strengthen the Raising Standards frameworks to ensure a more effective process involving predictions, targets, data drops, analysis, RAG, and interventions. Underachievement is effectively identified, and needs addressed with timely intervention and support. Develop a range of raising attainment intervention programmes, including P6, for Y11 and Y13.	BA4 Develop an effective and codified tutor programme for morning form time. Develop a tutor time handbook for clarity and consistency and undertake QA / monitoring of the quality of tutoring sessions to ensure greater consistency of experience for pupils.	extracurricular and enrichment opportunities for all pupils. Remove potential barriers to participation. Undertake student voice on clubs and enrichment.	LM4 Undertake ongoing, regular surveys and engagement strategies with stakeholders (staff, students, parents, LGC) to understand perceptions and harness feedback for improvement.	SF4 Develop a robust PD curriculum in Years 12 and 13 that responds to the needs of the year groups and provides a coherent and wellresourced CEIAG programme. Responds to key age-appropriate issues or trends and context identified

QE5 Implement a dedicated whole School Reading tutorial for KS3 through restructuring the school day, and implementation of the Astrea Reads Framework. Provide relevant CPD and training to equip staff with the knowledge and expertise to deliver this effectively. Introduction of Sparx reader for English HW.	BA5 Develop the suspension reduction plan focused on knowing the individuals and trends in behaviour and ensure timely and appropriate support is in place	PD5 Embed the Respect Campaign to promote tolerance and respect further.	LM5 Enhance the strategic oversight of attendance and have a clear action plan to drive and monitor improvements.	
QE6 Develop and raise the profile of SEND within the school to embed strategies to meet the needs of our SEN pupils through a whole school approach to Quality First Teaching. Ensure high quality training and CPD is provided to all staff.	BA6 Develop a whole school attendance strategy with a particular focus on key groups (SEND, PP, Y11 and PAs). Develop a programme of regular promotion of good attendance, rewards and incentives. Provide whole school training to develop a coherent whole-school approach.	PD6 Promote Diversity and Inclusion opportunities though student leadership, clubs and enrichment, wholeschool assemblies and wider messaging. Promote the school community through artwork and photographs.	LM6 Enhance the strategic oversight and focus of the Pupil Premium so that the attainment gap improves between pupil premium and non-pupil premium students.	
QE7 Develop teaching approaches via the launch of the teaching and learning toolkit and associated CPD	BA7 Continue to improve transitions between lessons by full implementation of the corridor framework		LM7 Continue to improve communication and engagement with the wider school community, through school tours, listening sessions, weekly newsletter	
			LM8 Plan and undertake a LGC visit day to showcase current changes and enhance strategic oversight / governance.	
			LM9 Analyse and respond to the Parent Survey with clear 'You said, we did' feedback promoting what is working well and areas for improvement. Use this to benchmark future surveys.	

management / curricular	
conversations	

# **Pupil Premium Planning and Update**

## **Pupil Premium Plan Review of 2022-2023**

#### RAG Summary (full details below)

PP strategy target	R	Α	G	Action required
Raise PP Y11 outcomes			G	Achieved uplift in PP attainment and progress, when comparing 2019 to 2023; and uplift in % Grade 5+ in English and maths.
Raise PP Ebacc entry			G	For 2023, 38.6%, continuing the year on year rise since 2019.
Close gaps in learning		А		Outcome gaps between All and PP (Y11) was similar 2019 and 2023, but both outcomes improved compared to 2019. All Y7-11 need further diminishing of the difference. Hence 2023-24 strategy.
Improve PP attendance		Α		Above national but PP/nonPP gap needs reduction.
Improve inclusion and well-being provision			G	Range of provision (e.g. uniform, food, music lessons, counselling) and postcovid Educational visit opportunities expanded.

#### Assessment by St Ivo Academy for 2022-2023:

Following the last 'normal' year of 2018-2019, there was the March 2020 to July 2021 period of most intense Covid-19 pandemic disruption; less disruption September 2021 to July 2022 apart from particular spells of infection and absence; and even less disruption September 2022 to July 2023 apart from some reduced attendance. A key focus of the academy was to close the gaps in learning that had developed during the previous Covid disruption. Headlines assessment:

#### Target - Raise PP achievement

- Progress outcomes for Year 11 PP students improved a little from 2019 (-0.22) to 2023 (-0.2).
- Attainment outcomes for Year 11 PP students improved significantly from 34.62 in 2019 to 39.68 in 2023.
- PP Ebacc entry figures has risen (2019 5%; 2023 38.6%).
- The academy proactively sought to meet gaps in learning that had emerged or become exacerbated during Covid disruption e.g.
  diagnostic assessments; literacy and English interventions for Y7, Y8,Y9; additional Y10/Y11 English teaching groups; additional English
  and Maths teaching time during 'period 6'; study materials and revision resources for internal assessments; digital resources for
  online learning and revision; one-to-one and small group intervention strategies in English/maths.
- The drive to raise achievement has been aided by the introduction and gradual embedding of Trust-wide behaviour and learning strategies to achieve a culture of disruption-free learning and studious habits.

#### Key outcomes:

- Improvement in Progress and Attainment compared to 2019, for all pupils and Disadvantaged Pupils (see outcomes table of the Principal's Report).
- PP Ebacc entry % has improved significantly from 2019 to 2023.
- % Grade 5+ in English and maths is encouraging but still needs needs to improve for All pupils and PP pupils.

#### Target - Improve PP attendance

Activities: Contact and monitoring by the Attendance Officer and School Education and Welfare Officer; pastoral focus by Student Support Assistants.

#### Key outcome:

- PP school attendance % improved each year: from 2019, 2020, 2021 but fell 2022 and again 2023 (86%) as part of a national trend (see attendance section in the principal's Report)
- Attendance strategy ahead for 2023-2024 will deploy individual action plans and incentives for PP, and include a focus on driving down Persistent Absence amongst PP.

#### Target - Improved inclusion and well-being support

Activities focused on provision and assistance to reduce disadvantage over learning and personal development opportunities, and boost inclusion and self-esteem. These included:

- Uniform: The school proactively met PP uniform needs throughout the year, thus reducing the difficulties faced by pupils in acquiring uniform due to family financial circumstances and any supply chain related issues.
- Food provision e.g. by SSAs for targeted pupils; breakfast, occasional lunches, pre-assessment nutrition; Ingredients support for food lessons.
- Music lessons for PP.
- Additional quality Alternative Provision: Some PP Grant was allocated to Alternative Provision to ensure good quality inclusion for all PP experiencing AP or for particular individuals.
- Educational visits had been unfortunately cancelled during the Covid disruption. However, educational visits restarted.
- A trust appointed student counsellor fully booked.

# New Pupil Premium Plan for 2023-2024

Full details are published in the St Ivo Academy Pupil Premium website strategy.

This details the key challenges to achievement that we have identified among our disadvantaged pupils.

Challenge number	Detail of challenge
1	Gaps in learning: core knowledge, understanding and skills; and also gaps in the quality and completion of classwork and homework. This results in underachievement. Although Year 11 PP attainment and progress hasimproved by 2023, a gap exists compared to non-PP (See outcomes table).
2	Reading challenges: gaps in reading ages; quality and quantity of reading. This diminishes curriculum access, outcomes, and life opportunities.
3	Outcomes gap compared to national outcomes, including English and maths.
4	Attendance gap (PP/NonPP) diminishes learning time and potential achievement
5	Well-being: Often limited expectations, low self-esteem, and less home resources lead to reduced ambition, engagement, and outcomes.

# **Intended outcomes**

This explains the outcomes we are aiming for **by the end of our current strategy plan**, and how we will measure whether they have been achieved.

Intended outcome	Success criteria
Close the gaps in PP core knowledge, understanding and skills by implementing consistently good 'Quality First Teaching' (QFT) based on new school-wide principles (influenced by Trust direction, school themes, and published research e.g. EEF, Lemov ('Teach Like a Champion'), Rosenshine, Sherrington (WALKTHRUS), Wiliam, Christodoulou.	The impact of QFT will be observable in the quality of class learning and homework. Learning walks and observations will be recorded and analysed on a central spreadsheet, looking at the consistency of 'Do Now' entry tasks, learning intentions and success criteria; effective questioning and reviews; whole class and personalised feedback (to challenge errors and misconceptions) and student responses / redrafting; knowledgerich content; retrieval practice; sequencing; modelling; reading and writing opportunities in class and tutor time.
No gap in the standard of books/folders, and completion of classwork and homework, between PP and non-PP.  1 year priority focus to embed, but ongoing.	Looking frequently at the standard of w and responses to feedback (personalised / whole class) in PP books/folders, with some comparison to non-PP. e.g., during work scrutiny systems in the school calendar.

Improving literacy for fluent reading, writing and expansion of Y6 into Y7 transition: Students (including PP) who have been vocabulary: students across all year groups show improving identified during entry to Y7 as being below age-related confidence, and ability. Gaps below age-related expectations for all expectations will have received early bespoke academic support to students (both PP and non-PP), will be diminished in order to enable them to access the full curriculum depth. Entry and exit enhance access to curriculum learning. data will be recorded. 2-year priority focus to embed, then ongoing. To strengthen the students, accelerated reader become further embedded to help improve reading for progress and pleasure. In addition, all students are experiencing frequent practice in reading and sometimes at length e.g., Form tutor time 2-3 mornings per week; lessons in book-based subjects include reading of 400-800 words per lesson. NGRTs (Y7, Y8, Y9) are analysed and followed by targeted intervention led by a newly appointed teacher of reading, and the reading strategy is a designated SLT role. English: PP and all students are to meet or exceed expected English/literacy interventions Y7,8,9 progress in English compared to national data. The outcomes progress gap between PP and non-PP in English is to be Targeted Y10/11 English intervention through some English diminished or closed. overstaffing to ensure capacity. Each intervention will comprise Targets (see opposite): Year 1 E/M 5+ 60%; Year 2 up to 63%; 6week blocks with entry and exit data to assess impact. Year 3 up to 65%. Y11 English targeted intervention through Just in Time revision 3-year strategic priority to achieve a major academy uplift in E/M 5+ sessions. % Additional numeracy/Maths support by KS3 and KS4 TLR holders. Maths: PP and all students are to meet or exceed expected progress in maths compared to national data. The outcomes gap between PP and non-PP in maths is to be diminished or closed. Targeted Y10/11 Maths intervention through some English Targets (see opposite): Year 1 E/M 5+60%; Year 2 up to 63%; Year 3 overstaffing to ensure capacity. Each intervention will comprise up to 65%. 6week blocks with entry and exit data to assess impact. 3-year strategic priority to achieve a major academy uplift in E/M 5+ Y11 Maths targeted intervention through Just in Time revision sessions. Resources barrier (book-based, digital) will have been overcome Provided high quality textbooks and revision resources for PP and so remove disadvantage through inconsistent access to students. Embed and track digital resources (e.g., Sparx Maths, learning, and hence inhibited progress in homework and revision. Sparx Reader, Hegarty Maths, Corrective Maths) to enhance blended 'home/school' learning and enable analysis of attainment with tailored feedback. Ongoing part of the 3-year strategy PP attendance: continue ensuring school PP attendance is above Persistent absence of PP to be reduced, preferably yearly over 3 national PP attendance, but also seek to diminish the in-school years (PA is defined nationally as below 90%). PP/non-PP gap by reducing Persistent Absence of PP. 1 year priority, then aim higher in each year.

Improved PP well-being which reduces low self-esteem, isolation, and lower engagement. This includes seeking to provide aspirational experiences and opportunities to stretch PP High Prior Attainers.	Financial assistance for uniform. Inclusion in outside classroom opportunities e.g. financial support for educational visits (subject-related and universities). Music lessons.
Improved PP well-being through continuing with the SSA staffing (Student Support Assistant) in each Year Team to offer more regular personalised PP support; and use the trust-wide counsellor.  1-year strategic priority to embed, then ongoing	Gym membership. Food store by SSAs for targeted pupils. Use of student counselling service.

# Marketing for 2023-24

#### **Open Events for Year 7 2024**

Provide details regarding your marketing plan and strategy for Year 7 2023-24. Include details of:

- Open Day / Evening Plans: 6.00pm 8.30pm, Thursday 28 September 2023
- Open Week/similar Open events: All parents and carers have been invited in to see the school in action each week via the newsletter.
- **Publicity:** Facebook adverts and event are live, letter send to all partner primary schools and offered to all of catchment primary schools
- Prospectus: Available on the school website

#### Open Events for Year 12 2024 (if relevant to your academy)

Provide details regarding your marketing plan and strategy for Year 12 2023-24. Include details of:

- Open Evening Plans: 6.00pm 8.30pm, Thursday 5 October 2023
- Open Week/similar Open events: All parents and carers have been invited in to see the school in action each week via the newsletter.
- **Publicity:** Facebook adverts and event are live; highlighted again during the Year 11 Information Evening on Thursday 21 September 2023
- Prospectus: The sixth form prospectus is currently being updated ready for printing on Wednesday 20/09/2023
- Any other plans:

#### **Other Marketing Activities:**

Provide details of other marketing and publicity activities to promote the school effectively. These may include:

- **Website:** This will need a review to make information easier to find with a more logical structure. For example, it is very difficult to find the newsletters
- **Newsletters:** We are continuing with the school's weekly newsletter

- Social media: <a href="https://www.facebook.com/StlvoAcademy/">https://www.facebook.com/StlvoAcademy/</a>
- School tours: Offered in both newsletters this term, no take-up yet
- Videos: <a href="https://www.youtube.com/channel/UCChnZM7Zt7K8-268izOOTNg">https://www.youtube.com/channel/UCChnZM7Zt7K8-268izOOTNg</a>
- **Myth busters:** First video had a polarising effect, but those who objected to the video have all been invited in to talk with me personally

An in-depth communications plan for the half term has been constructed with Amy Leonard, the Trust's public relations lead.

#### **Next Steps:**

What are your next steps to improve further the quality of your marketing activities and materials?

- Update the website (as this is the first place most parents/ carers look for information)
- Build on the video work as alternative formats of presenting information can get a wider audience, including students who do not normally read newsletters
- Review the newsletter format to make it more accessible and interesting for a wider range of readers

## **Astrea Reads**

Please provide an update on how the Astrea Reads strategy has been launched and implemented in your school.

#### **STRAND 1: Astrea Reads Aloud**

#### Overview of the texts

The following table outlines the texts that students will cover over the course of the academic year. It is envisaged that each book will take approximately a half term to complete, hence the six rows.

Year 7	Year 8	Year 9	Year 10	Year 11
The Hobbit JRR Tolkien	The Giver Lois Lowry	The Boxer Nikesh Shukla	The Time Machine H.G. Wells	Never Let Me Go Kazuo Ishiguro
The Boy in the Tower Polly Ho-Yen	The Hunger Games Suzanne Collins	The Lord of the Flies William Golding	I know why the Caged Bird Sings Maya Angleou	To Kill a Mockingbird Harper Lee
Wonder R.J. Palacio	I am Malala Malala Yousafzai	Noughts and Crosses Malorie Blackman	<b>Life of Pi</b> Yann Martel	The Beekeeper of Aleppo Christy Lefteri
My Sister Lives on the Mantlepiece Annabel Pitcher	Great Expectations Charles Dickens	Outsiders S.E. Hinton	Fahrenheit 451 Ray Bradbury	<b>The Great Gatsby</b> F. Scott Fitzgerald
Alice's Adventures in Wonderland Lewis Carroll	The Northern Lights Philip Pullman	Pride and Prejudice Jane Austen	Mythos Stephen Fry	The Midnight Library Matt Haig
The Boy at the Back of the Class Onjali Q. Rauf	<b>Chinglish</b> Sue Cheung	The Book Thief Markus Zusak	The Tenant of Wildfell Hall Anne Bronte	

Please be aware that we are reviewing our Year 11 tutorial programme, and that this may switch to a intervention-based programme from after October half term 2023.

#### Staff training and scholar onboarding

St Ivo Academy has had a reading programme included in its tutorial sessions for two years, however, the Astrea Reading Programme takes this to the next level in implementation and ensuring all students engage with the programme.

From September 2023 all students in years 7 - 11 will have a 30-minute daily reading session with their form tutor. The programme was launched to students during their first assembly and during their first tutorial session. This is designed to give students exposure to a wide range of novels from different genres and also to give students the opportunity to read books that they would not have read on their own.

Studies show that regularly reading along with an expert reader has a positive impact on reading fluency. Tutor time reading will also introduce our students to new words and extend their vocabulary.

Tutors will read one book each half term with their form meaning that by the end of the year all students will have read six extra novels. By the end of Year 9 St Ivo students will have read 18 additional novels to those that they would have encountered in English lessons or their own independent reading.

One member of the senior leadership has been released from lunchtime duties so that they are available to circulate between tutor groups and quality assure the implementation of the programme.

#### **STRAND 2: Reading Intervention**

Please provide an overview of how you are implementing the Fresh Start reading intervention programme fully into your academy from September.

We have a dedicated Teacher of Reading – Susan Dobos – employed on 0.6 contract. In line with Academy policy, NGRT tests are undertaken in KS3 x3 per year. The results are analysed for any students presenting with a chronological reading age of under 9.5 years. In addition, mean SAS scores are taken into account by SD where necessary, to

triangulate the data further. SD carries out all Fresh Start assessments on students from this analysis (previous model of 3 staff assessing resulted in inconsistencies). If students require FS reading intervention, then this is scheduled. Early modules require 1-2-1 support for 25 minutes sessions 3 times per week. Later modules can have students grouped into up to 4 providing they are on the same 'challenge point' in the programme. Withdrawal from lessons is carefully planned to avoid hitting the same lesson or practical subjects where a 25 minute withdrawal would be detrimental to the entire lesson. We have one TA who is able to offer 3 sessions of FS per week – she is currently working with one small group to allow her time to familiarise herself with the FS approach and materials. Students with the greatest need are scheduled to receive FS intervention as a priority. In addition, SD has been asked to trial a further intervention, Fix It Reading by the National Lead for English. (This is to examine comprehension of words/text as a follow on from FS which focuses primarily on fluency). Progress on FS is tracked via FS assessments (tracker completed on FS Portal) and on Bromcom as instructed and also via NGRT scores. At time of writing SD is assessing the new Year 7 intake for FS so final numbers for the programme will be available shortly.

FS has been running at St Ivo Academy since November 2021. FS Progress Meetings (actions available) show that the programme is well embedded here.

#### STRAND 3: Reading in the Curriculum

As of the start of this academic year, the English department introduced Sparx Reader, a homework software that we are using with KS3 pupils. Around 83% of our KS3 pupils have now completed their Sparx Reader test in their English lessons, and are able to start earning Sparx points.

Pupils earn Sparx points by reading a book of their choice from a selection given to them based on their reading age, and answering questions provided by the website. This allows teachers to monitor pupils' reading, provide support for those struggling, and offer further challenge to those excelling, particularly in lesson.

Sparx Reader will be an effective way of students improving their reading comprehension, vocabulary, and spelling knowledge, as well as embedding regular reading routines and a love of reading for pupils.

This week (week beginning 25/09/2023), the St Ivo Academy is at the top of the Sparx Reader leaderboard for Astrea Academies, and 13th across the Sparx Reader population of 178 secondary academies.

# HR, Operations and Site Update

A number of new staff have joined us and made a good start at St Ivo. These include Emma Egginton and Alex Izycky as Assistant Principals, Kaaren Tweed and Phil Wang (history ECTs), Zoe Weaver (Teach First English), Grace Jackson (Teach First History), Angela Hill (English) and Joanne Emmins (Pastoral Support Officer).

Leavers:

Christopher Havard, Head of PE

Melanie Darnell (Teach First Food)

Mark Jordan (Assistant Site Officer)

We are advertising for a new Vice Principal, an Assistant Principal and six Lead Practitioner roles (English, Maths, Science, Languages, History, Geography). These positions are designed to add capacity to leadership in the school.

In the area of staff attendance, we have had a few staff need to take time off with Covid-19 so far this term. We also have two staff on compassionate leave.

A major piece of site work carried out over the summer was to open out both N block and craft block student toilets, include demolition of internal walls and installation of floor to ceiling cubicles. This work has already led to a marked improvement in ease of supervision. Various areas of the site have also been painted, and compliance updates carried out. Skylights in the Leys roof, which have been leaking for a number of years, have been removed. Classroom checks have been carried out to ensure front walls are clear of items that may cause distraction. Staff have completed DSE self-assessments, with remedials identified currently being costed.

# Number on Roll Update & Projections for September 2023

**Current Number of students on roll (NOR)** 

PAN: 296

	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Total NOR
4 September 2023	289	271	273	282	284	108	123	1630
July 2023	273	277	283	285	107	125	0	1350
January 2023	269	278	287	282	295	131	138	1680
October 22 Census	268	276	288	277	294	127	140	1670
1 September 22	268	279	289	280	294	121	142	1673
October 21 Census	284	292	287	292	292	156	153	1756

#### **Leavers and Joiners**

	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Total
Leavers in autumn term 2022	2	7	13	7	1	0	3	33
Leavers in spring term 2023	4	2	9	1	2	3	0	21
Leavers in summer term to date 2023	3	6	6	4	187	3	138	347
Total number of Leavers 2022-23	9	15	28	12	190	6	141	401
Joiners in autumn term 2022	270	5	7	6	2	3	0	293
Joiners in spring term 2023	5	4	5	2	0	0	0	16
Joiners in summer term 2023	5	2	8	4	0	0	0	19
Total number of Joiners end of year 2022-23	280	11	20	12	2	3	0	328

#### **Elective Home Education**

	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Total
EHE 2021-22	3	8	4	2	2	0	0	19
EHE Autumn term 2022	1	2	0	1	0	0	0	4
EHE Spring term 2023	0	0	6	0	1	0	0	7
EHE Summer term 2023 to date	0	0	0	1	0	0	0	1
EHE end of year 2022-23	1	2	6	1	1	0	0	12

# Any Other Academy Matters

Verbal confidential updates on the following points will be provided in the meeting:

- Ongoing negotiations with the unions
- Ongoing engagement with parents/ carers and the Parent Forum