

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

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**ENFIELD GRAMMAR SCHOOL**  
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**REFERENCE AND ADMINISTRATIVE DETAILS**

|  |   |
|--|---|
| <b>Members</b>                         | Mr P Collard<br>Mrs A Williams<br>Mr G Jones-Owen<br>Rev Dr S Griffiths<br>Mr C Hide<br>Mr S Gilmore (appointed 11 November 2021)   |
| <b>Trustees</b>                        | Mr S Berkkun<br>Rev Dr S Griffiths<br>Mr S Gilmore (resigned 9 November 2021)<br>Mr G Jones-Owen, Chair of Governors<br>Mrs H Ashley-Fraser (appointed 15 October 2020)<br>Ms M Jeffrey (appointed 3 December 2020)<br>Mr E Raman (appointed 28 January 2021, resigned 19 May 2021)<br>Mr P Collard<br>Mrs A Williams<br>Mr K Altmann (resigned 3 December 2020)<br>Mr C Lamb, Headteacher<br>Mrs T Holloway<br>Mrs V Thompson (resigned 9 June 2021)<br>Mr C Hide, Responsible Officer (re-elected 2 July 2020)<br>Mr M Bowe (appointed 28 January 2021)<br>Mr R Cathline (appointed 10 December 2020)<br>Mrs J Gray (resigned 3 December 2020)<br>Mrs E Underwood (appointed 18 December 2020)<br>Mr D Willett (appointed 18 December 2020)<br>Mr A Yilmaz (appointed 18 December 2020) |
| <b>Company registered number</b>       | 07697044  |
| <b>Company name</b>                    | Enfield Grammar School  |
| <b>Registered and principal office</b> | Market Place<br>Enfield<br>Middlesex, EN2 6LN   |
| <b>Company Secretary</b>               | Ms Stephanie Field (appointed 3 May 2021)<br>Mrs E Murphy (appointed 6 January 2020)/(resigned 5 March 2021)  |
| <b>Chief Executive Officer</b>         | Mr C Lamb   |

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**REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Leadership  
Team**

Mr C Lamb, Headteacher  
Mr D Wragg, Assistant Headteacher (Sixth Form)  
Mrs D Burke, Deputy Headteacher  
Mr S Purrier, Deputy Headteacher  
Mrs L Culora, School Business Leader  
Mr M Pieri, Assistant Headteacher  
Miss N Faverjon, Assistant Headteacher  
Dr V Currie, Assistant Headteacher

**Independent Auditors**

Price Bailey LLP  
Chartered Accountants  
Causeway House  
1 Dane Street  
Bishop's Stortford  
Hertfordshire  
CM23 3BT

**Bankers**

Lloyds TSB  
Silver Street  
Enfield  
Middlesex

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

The Trustees present their Annual Report together with the financial statements and Auditor's Report of Enfield Grammar School (the Academy, the Trust, or the Charitable Company) for the year ended 31 August 2021. The Annual Report serves the purposes of both Trustee's Report, and a Directors' Report under company law.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Constitution**

The Academy is a Charitable Company limited by guarantee and was set up by a Memorandum of Association on 7 July 2011. The Academy converted on 1 August 2011.

The Academy is a Company and under the Academies Act 2010 it became an Exempt Charity on 1 August 2011 when it came into existence. The Academy's Memorandum and Articles of Association are the primary governing documents. The Trustees of the Charitable Company are also the Directors for the purposes of company law. The terms Trustee, Director and Governor are interchangeable. The Academy was set up to establish, maintain and carry on, for the public benefit, secondary education of boys in Enfield offering a broad curriculum with a strong emphasis on sport.

The Academy is commonly known as Enfield Grammar School (the School).

**Members' Liability**

Each Member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

**Trustees' Indemnities**

Academy insurers encompass all relevant insurance including Trustee third party indemnity provision.

**Methods, policies and procedures for recruitment, appointment, induction and training of new Trustees**

Trustees are appointed for a fixed term. The Headteacher is an ex officio member of the Board of Trustees. Parent Trustees and Staff Trustees are elected to office or appointed if there are insufficient candidates offering themselves for election. Foundation Trustees are invited to stand by the existing Foundation Trustees. They are selected from persons who have long-standing links and/or association with the School.

New Trustees are required to attend an induction programme which involves a tour of the School, meetings with students and staff and provision of policy and procedures documents that are appropriate to the role they undertake as Trustees with particular emphasis on the committee work that they will undertake. All Trustees undertake statutory child protection.

**ENFIELD GRAMMAR SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Structure, Governance and Management**

The Trustees are responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by the use of budgets and making major strategic decisions about the direction of the Academy, capital expenditure and senior staff appointments. The Leadership Team consists of:

|                                |                     |
|--------------------------------|---------------------|
| Headteacher                    | : Christopher Lamb  |
| Deputy Headteachers            | : Dawn Burke        |
|                                | : Simon Purrier     |
| Assistant Headteachers         |                     |
| Head of Lower School           | : Verity Currie     |
| KS4 Achievement & Progressions | : Michael Pieri     |
| Teaching and Learning          | : Nathalie Faverjon |
| Sixth Form                     | : David Wragg       |
| School Business Leader         | : Lucy Culora       |

The Leadership Team control the Academy at an executive level implementing policies and reporting to the Board of Trustees. The Leadership Team is responsible for the day to day operation of the Academy, in particular organising staff, resources and pupils. They are responsible for the authorisation of spending within agreed budgets and for the appointment of staff following vetting and safeguarding recruitment process. The Headteacher is the Accounting Officer.

Trustees make up the membership of the following Committees which meet termly:

Resources & Management (including Pay and Performance) Committee  
Standards and Achievement Committee  
Stakeholders Committee  
Admissions Committee

Trustees also have areas of specific responsibility including Equality and Diversity, Health and Safety, Child Protection, ICT, SEND, Pupil Premium and Vocational Studies. Individual Trustees are also linked to curriculum areas.

The Trustees undertake annual training, in addition to receiving reports from the Heads of Departments at Committee meetings and undertaking suitable training provided by the Local Authority and the School.

**Related Parties and Connected Organisations**

Owing to the nature of the Academy's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, it is inevitable that from time to time transactions will take place with organisations in which a Trustee may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required.

In furtherance of its stated aims, Enfield Grammar School works in close partnership with various bodies and organisations including, for example,, Middlesex University and other further and higher education institutions, the Youth Sport Trust, Tottenham Hotspur Football Club, Middlesex Cricket Club, Football Foundation, British Council and Trinity College.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**The Foundation**

The Enfield Grammar School Foundation is a separate Trust governed by the Charity Commission and owns the land and buildings from which the Academy operates. Additionally, there are limited financial funds which are invested to provide an income which is used in the following ways:

- For the maintenance of those at School or for those going on to higher education.
- To enable travel in this country or abroad.
- For the study of music or other arts and sciences.
- To promote education for pupils and former pupils.

There are 5 Foundation Trustees who are either Members or Trustees of the Academy:

Paul Collard  
Rev Dr Stephen Griffiths  
Chris Hide  
Anna Williams  
Guy Jones-Owen

**OBJECTIVES AND ACTIVITIES**

**Objects and aims**

As set out in the Articles of Association, the Academy's object is to advance for the public benefit education in the United Kingdom:

- to establish high quality teaching, learning and assessment;
- to provide a full and diverse curriculum and other activities;
- to provide an environment where every child and every member of staff matters; and
- the provision of community facilities.

The main objectives of the Academy during the year ended 31 August 2021 were included in the School year Development Plan, and include enriching the lives of all pupils to make them better individuals by providing:

- a well-rounded, comprehensive education with a commitment to success and achievement for all; and
- a rich and broad experience that prepares students for life in the 21st Century and enables them to make a significant contribution to their local community, the wider society in which they live and to become good citizens.

To this end the priorities were:

- to improve the quality of learning and teaching across the School, to improve pupil progress and outcomes of all boys;
- developing a curriculum for all boys;
- enhancing care, guidance and support; and
- ensuring effective governance.

The aim of the management structure is to devolve responsibility, increase accountability and encourage involvement in decision making at all levels. The Leadership Team is responsible for delivering the approved strategic actions of the plan agreed by the Trustees through the School Development Plan (SDP). Trustees carefully monitor the SDP at each Committee meeting.

The Trustees confirm they have referred to the guidance contained in the Charity Commission's guidance on public benefit.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

## **ACHIEVEMENTS AND PERFORMANCE**

### **Achievements and performance**

Through the delivery of its vision and priorities the Academy aims to raise standards.

The critical success factors for the Academy are pupil progress; quality of teaching, leadership, behaviour of pupils and safeguarding. These are closely aligned to the Ofsted criteria for assessing schools.

The quality of the teaching staff continues to improve through the School's CPD programme, effective recruitment and strong leadership. In behaviour and safety, attendance, fixed term and permanent exclusions steps have been taken which have seen general overall improvements.

### **Examination results for the Academic year 2020/21**

The GCSE examination results for 2021 were good and the Academy also achieved a positive progress score.

The A Level results for 2021 were consistent with last year and progress remains positive.

### **Risk Management**

The Trustees confirm that the major risks to which the Academy is exposed are reviewed and monitored by the Resources and Management Committee. The Academy has purchased insurance through the Government's RPA scheme to protect Trustees and Officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business.

### **Equal Opportunities**

The Trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The Academy is committed to embedding an inclusive culture and ensuring equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

### **Fundraising**

The Academy only held small fundraising events during the year in addition to minor events to raise funds for donating to charities. The Academy does not work with professional fundraisers or companies who carry out fundraising on its behalf. During the year no complaints or issues have arisen as a result of the fundraising events. All fundraising undertaken during the year was monitored by the Trustees.

### **Trade Union**

Trade union facility time was outsourced to the London Borough of Enfield at a cost of £3,252. There were 4 trade union representatives employed by the Academy however they did not undertake any work relating to trade union activities during the year.

### **Going Concern**

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

**ENFIELD GRAMMAR SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**FINANCIAL REVIEW**

The principle source of funding for the Academy is the General Annual Grant (GAG) funding that it receives from the Education and Skills Funding Agency (ESFA). For the year ended 31 August 2021 the Academy received £8,384,084 in GAG and other funding. A high percentage of this income is spent on wages and salaries and support costs to deliver the Trust's primary objective of the provision of education. During the year the Academy spent £8,384,831 (excluding capital expenditure) and transferred £97,320 to support capital new build and improvement projects on the various School sites. The Academy brought forward from 19/20, £Nil of restricted funds (excluding donation in kind, pension and restricted fixed assets) and £723,903 unrestricted funding. The carry forward for 21/22 is £54,950 restricted funding and £974,251 unrestricted funding. This has resulted in a surplus for the 20/21 year of £204,253.

Due to the accounting rules for the Local Government Pension Scheme under FRS102, the Academy is recognising a significant pension fund deficit of £1,932,000. This does not mean that an immediate liability for this amount crystallises and such a deficit generally results in a cash flow effect in the form of increased employer contributions over a number of years.

**Principal risks and uncertainty**

The Academy maintains a risk register identifying the major risks to which the Academy is exposed, and identifying actions and procedures to mitigate those risks. This register is approved and monitored by the Resources Committee. The principal risks facing the Academy at a contextual level are outlined below in the principal risks and uncertainties section; those facing the Academy at an operational level are addressed by its systems and by internal financial and other controls.

The Trustees report that the Academy's financial and internal controls conform to guidelines issued by the Education and Skills Funding Agency (ESFA), and that improvements to the wider framework of systems dealing with business risk and risk management strategy continue to be made and formally documented.

The Trustees assess the principle risks and uncertainties facing the Academy as follows:

- The Academy's inability to access additional funding streams and generate additional income outside of GAG. The budget for 21/22 is sound, and the longer-term financial plan shows sufficient contingency against unwelcome future developments. The Academy's cash flow is monitored rigorously and long-term financial planning will endeavour to maintain the current position.
- Condition of our school buildings is an ongoing risk due to their age and state of repair. A comprehensive programme of refurbishment, capital projects and C1F bids are managed to mitigate this risk.
- The Academy has been oversubscribed for many years, however this trend has started to slow. The Academy monitors student numbers and will plan strategically to ensure that falling rolls do not continue.

**Reserves policy**

The Trustees review the cash reserve levels of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of cash reserves. The Trustees have determined that the appropriate level of contingency cash reserves should be equivalent to one month of expenditure. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

The Academy's current level of free reserves (total funds less the amount held in fixed assets and restricted funds) is £974,251 which is considered to be adequate to meet the Academy needs over future years.

The cash balance of the Academy has been very healthy all year, ending the year with a balance of £1,306,378.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Investment policy**

The Academy has a policy of investing its cash balances with a view to maximising returns, but where greater weight is assigned to the safety of the investment. The policy aims to invest cash such that its cash balances and liquid investments at least equal the figure outlined in the reserves policy.

**PLANS FOR FUTURE PERIODS**

The Academy will continue striving to improve the progress and performance of all its students, both academically and pastorally through quality teaching and learning and extra-curricular activities.

The Trustees intend to improve and update facilities in pursuance of the School's commitment to ensure that all students achieve their potential. It is recognised that students with differing abilities and aptitudes will have differing curriculum requirements and that a greater diversity of learning environments will be required to deliver these.

**PROVISION OF INFORMATION TO AUDITORS**

Each of the persons who are Trustees at the time when this Trustees Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the Charitable Company's Auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Charitable Company's Auditors in connection with preparing their report and to establish that the Charitable Company's Auditors are aware of that information.

**AUDITORS**

The Auditors, Price Bailey LLP, are willing to continue in office and a resolution to appoint them will be proposed at the Annual General Meeting.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 29 December 2021 and signed on its behalf by:

**Mr G Jones-Owen**  
Chair of Trustees

**ENFIELD GRAMMAR SCHOOL**  
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**GOVERNANCE STATEMENT**

**Scope of responsibility**

As Trustees, we acknowledge we have overall responsibility for ensuring that Enfield Grammar School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Enfield Grammar School and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

**Governance**

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 4 times during the year.

Attendance during the year at meetings of the Board of Trustees (excluding EGMs) was as follows:

| Trustee                             | Meetings attended | Out of a possible |
|-------------------------------------|-------------------|-------------------|
| Mr S Berkkun                        | 4                 | 4                 |
| Rev Dr S Griffiths                  | 2                 | 4                 |
| Mr S Gilmore                        | 4                 | 4                 |
| Mr G Jones-Owen, Chair of Governors | 4                 | 4                 |
| Mr R Cathline                       | 3                 | 3                 |
| Ms H Ashley-Fraser                  | 4                 | 4                 |
| Mr E Raman                          | 1                 | 1                 |
| Mr P Collard                        | 4                 | 4                 |
| Mrs A Williams                      | 4                 | 4                 |
| Ms M Jeffrey                        | 2                 | 3                 |
| Mr K Altmann                        | 0                 | 1                 |
| Mr C Lamb, Headteacher              | 4                 | 4                 |
| Mrs T Holloway                      | 4                 | 4                 |
| Mrs V Thompson                      | 2                 | 3                 |
| Mr C Hide, Responsible Officer      | 2                 | 4                 |
| Mr M Bowe                           | 2                 | 2                 |
| Mrs J Gray                          | 1                 | 1                 |
| Mrs E Underwood                     | 4                 | 4                 |
| Mr D Willett                        | 3                 | 4                 |
| Mr A Yilmaz                         | 1                 | 4                 |

There were a number of Trustee appointments and resignations during the 2020/21 academic year and a review of committee memberships and roles has taken place to ensure the effective deployment of Trustees based on their individual skills and areas of expertise.

A full skills audit was undertaken during the academic year.

The Trustees attended training courses and conferences to ensure that their knowledge is fully up to date.

**ENFIELD GRAMMAR SCHOOL**  
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**GOVERNANCE STATEMENT (CONTINUED)**

**Governance (continued)**

The key challenges for the academic year 2020/21 were:

- To ensure that the School set and achieved a balanced budget.
- To support the Senior Leadership Team in leading the School during the COVID-19 pandemic.

The Board of Trustees met 4 times in the year and the committees met as follows in addition to the full governing body meetings:

- Resources and Management - 4 times
- Standards and Achievement - 3 times
- Stakeholders - 3 times

**Committees**

The Resources and Management Committee is a sub-committee of the Board of Trustees that meets 4 times per year. Its purpose is to:

**Finance**

- Keep under review the scheme of delegation in financial matters including the level of delegation to the Headmaster for the day-to-day financial management of the School and present to the Board of Trustees any recommendations for change.
- Prepare and present to the Board of Trustees for ratification an annual budget reflecting priorities in the School development plan.
- Monitor the budget (and any other devolved funds e.g. General Annual Grant) and ensure a termly report to the Board of Trustees with an evaluation of the use of resources and any appropriate recommendations.
- Ensure that the "Governors' Fund" or other such fund is audited and appropriate records are kept.

**Premises, health and safety**

- Agree the lettings and charges policy for the use of School premises.
- Keep the health and safety and emergency procedures and policies under review, ensuring that necessary checks and assessments are carried out and prioritised for action.
- Ensuring the Board of Trustees is compliant with all statutory requirements in this respect.

**Staffing**

- Agree the staffing establishment and structure (teaching and non-teaching) at least annually in relation to the budget and the School Development Plan.
- Keep under review appropriate staffing policies and procedures - to include grievance, discipline, redundancy, capability, sickness absence, performance management, whistle blowing, pay and conditions of employment and ensure staff are consulted and informed appropriately.
- Recommend to the Board of Trustees the procedure for filling vacancies and making staff appointments.
- Monitor the recruitment and retention of staff in relation to equality, diversity and inclusion and take any remedial action.
- Ensure the School complies with the latest requirements in relation to safe recruitment and safeguarding procedures.
- Consider any issues referred by the Headmaster outside any scheme or policy adopted by the Board of Trustees
- Ensure a review of the whole school pay policy to take account of local and national developments and make appropriate recommendations to the Board of Trustees.

**ENFIELD GRAMMAR SCHOOL**  
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**GOVERNANCE STATEMENT (CONTINUED)**

**Governance (continued)**

- Ensure an annual review of teachers' salaries in line with current arrangements in the School Teachers' Pay and Conditions Document.
- Ensure an annual review of support staff salaries in line with current arrangements in the NJC for Local Government or other appropriate bodies.
- Consider the recommendation of the Headmaster's performance review group in relation to whether to award the head an annual increment.

**ENFIELD GRAMMAR SCHOOL**  
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**GOVERNANCE STATEMENT (CONTINUED)**

**Governance (continued)**

Attendance during the year at meetings was as follows:

| Trustee             | Meetings attended | Out of a possible |
|---------------------|-------------------|-------------------|
| Mr G Jones-Owen     | 4                 | 4                 |
| Mr P Collard        | 4                 | 4                 |
| Mr C Hide           | 4                 | 4                 |
| Mrs A Williams      | 4                 | 4                 |
| Mr A Yilmaz         | 4                 | 4                 |
| Mr S Gilmore        | 4                 | 4                 |
| Mrs H Ashley-Fraser | 4                 | 4                 |
| Ms J Gray           | 1                 | 2                 |
| Mrs T Holloway      | 2                 | 4                 |

**Review of value for money**

As Accounting Officer, the Headteacher has responsibility for ensuring that the Academy delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer has delivered improved value for money during the year by:

- Carrying out a tender process for the award of the LED lighting installation project, achieving significant cost and energy savings for the School.
- Carrying out a tender process for the award of the School's cleaning contract.
- Using site staff to refurbish areas of the school, resulting in a significant cost saving to the School.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Enfield Grammar School for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the Annual Report and financial statements.

**Capacity to handle risk**

The Board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the Annual Report and financial statements. This process is regularly reviewed by the Board of Trustees.

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**GOVERNANCE STATEMENT (CONTINUED)**

**The risk and control framework**

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Resources and Management Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines and
- identification and management of risks

The Board of Trustees has decided to employ Landau Baker Limited as Internal Auditor.

The Internal Auditor's role includes giving advice on financial matters and performing a range of checks on the Academy's financial systems. In particular, the checks carried out in the current period included a review of:

- Bank reconciliations;
- Grant income;
- Catering income and controls;
- Payroll reconciliations;
- Governance procedures;
- VAT claims; and
- Data Protection.

The Internal Auditor reported to the Board of Trustees, through the Finance Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities and annually prepares an Annual Summary Report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

The Internal Auditor has delivered their schedule of work as planned and there were no material control issues arising as a result of their work.

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**GOVERNANCE STATEMENT (CONTINUED)**

**Review of effectiveness**

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the Internal Auditor
- the work of the external Auditors;
- the financial management and governance self-assessment process;
- the school resource management self-assessment tool;
- the work of the members of staff within the Academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Resources Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 29 December 2021 and signed on their behalf by:

**Mr G Jones-Owen**  
Chair of Trustees

**Mr C Lamb**  
Accounting Officer

**ENFIELD GRAMMAR SCHOOL**  
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**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

As Accounting Officer of Enfield Grammar School I have considered my responsibility to notify the Board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy, under the funding agreement in place between the Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2020.

I confirm that I and the Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy's funding agreement and the Academies Financial Handbook 2020.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

**Mr C Lamb**  
Accounting Officer  
Date: 29 December 2021

**ENFIELD GRAMMAR SCHOOL**  
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**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

The Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Charitable Company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 29 December 2021 and signed on its behalf by:

**Mr G Jones-Owen**  
Chair of Trustees

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
ENFIELD GRAMMAR SCHOOL**

**Opinion**

We have audited the financial statements of Enfield Grammar School (the 'Academy') for the year ended 31 August 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our Report. We are independent of the Academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this Report.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
ENFIELD GRAMMAR SCHOOL (CONTINUED)**

**Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our Report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy or to cease operations, or have no realistic alternative but to do so.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
ENFIELD GRAMMAR SCHOOL (CONTINUED)**

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the Academy and the sector in which it operates and considered the risk of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations. This included those regulations directly related to the financial statements, including financial reporting and tax legislation and academy sector regulations including GDPR, employment law, health and safety and safeguarding.

The risks were discussed with the audit team and we remained alert to any indications of non-compliance throughout the audit. We carried out specific procedures to address the risks identified. These included the following:

- We reviewed systems and procedures to identify potential areas of management override risk. In particular, we carried out testing of journal entries and other adjustments for appropriateness, and evaluating the business rationale of any large or unusual transactions to determine whether they were significant to our assessment.
- We reviewed key controls, authorisation procedures and decision making processes for any unusual or one-off transactions.
- We reviewed minutes of Trustee Board meetings and other relevant sub-committees of the Board such as the Finance Committee and agreed the financial statement disclosures to underlying supporting documentation.
- We have made enquiries of the Accounting Officer and senior management team to identify laws and regulations applicable to the Academy. We assessed details of any breaches where applicable in order to assess the impact upon the Academy.
- We reviewed the risk management processes and procedures in place including a review of the Risk Register and Board Assurance Reporting and the Internal Scrutiny Reports.
- We have reviewed any correspondence with the ESFA / DfE and the procedures in place for the reporting of incidents to the Trustees including reporting of any serious incidents to the Regulator if necessary.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
ENFIELD GRAMMAR SCHOOL (CONTINUED)**

**Use of our Report**

This Report is made solely to the Academy's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's Members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its Members, as a body, for our audit work, for this Report, or for the opinions we have formed.

**Gary Miller (Senior Statutory Auditor)**

for and on behalf of

**Price Bailey LLP**

**Chartered Accountants**

Chartered Accountants

Statutory Auditors

Causeway House

1 Dane Street

Bishop's Stortford

Hertfordshire

CM23 3BT

30 December 2021

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ENFIELD GRAMMAR SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY**

In accordance with the terms of our engagement letter dated 7 November 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2020 to 2021, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Enfield Grammar School during the year 1 September 2020 to 31 August 2021 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This Report is made solely to Enfield Grammar School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Enfield Grammar School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Enfield Grammar School and ESFA, for our work, for this Report, or for the conclusion we have formed.

**Respective responsibilities of Enfield Grammar School's Accounting Officer and the Reporting Accountant**

The Accounting Officer is responsible, under the requirements of Enfield Grammar School's funding agreement with the Secretary of State for Education dated 1 August 2011 and the Academies Financial Handbook, extant from 1 September 2020, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2020 to 2021. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ENFIELD GRAMMAR SCHOOL AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)**

The work undertaken to draw to our conclusion includes:

- An assessment of the risk of material irregularity, impropriety and non-compliance
- Consideration and corroboration of the evidence supporting the Accounting Officer's statement on regularity, propriety and compliance and how the Academy complies with the framework of authorities.
- Evaluation of the general control environment of the Academy, extending the procedures required for financial statements to include regularity, propriety and compliance
- Discussions with and representations from the Accounting Officer and other key management personnel.
- An extension of substantive testing from our audit of the financial statements to cover matters pertaining to regularity, in order to support the regularity conclusion, including governance, internal controls, procurement and the application of income.

**Conclusion**

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant  
**Price Bailey LLP**  
**Chartered Accountants**  
Chartered Accountants

Date: 30 December 2021

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

|   | Note | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Restricted<br>fixed asset<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ | Total<br>funds<br>2020<br>£ |
|---|------|------------------------------------|----------------------------------|---|-----------------------------|-----------------------------|
| <b>Income from:</b>   |      |                                    |                                  |   |                             |                             |
| Donations and capital grants  | 3    | 45,578                             | 808,389                          | 23,403  | 877,370                     | 805,933                     |
| Charitable activities   | 4    | 179,001                            | 7,167,137                        | -   | 7,346,138                   | 6,992,414                   |
| Other trading activities  | 5    | 160,262                            | -                                | -   | 160,262                     | 153,373                     |
| Investments   | 6    | 314                                | -                                | -   | 314                         | 2,158                       |
| <b>Total income</b>   |      | <b>385,155</b>                     | <b>7,975,526</b>                 | <b>23,403</b>                                   | <b>8,384,084</b>            | <b>7,953,878</b>            |
| <b>Expenditure on:</b>  |      |                                    |                                  |   |                             |                             |
| Charitable activities   | 7    | 134,807                            | 8,126,256                        | 123,768   | 8,384,831                   | 8,524,633                   |
| <b>Total expenditure</b>  |      | <b>134,807</b>                     | <b>8,126,256</b>                 | <b>123,768</b>                                  | <b>8,384,831</b>            | <b>8,524,633</b>            |
| <b>Net (expenditure) / income</b>                                   |      | <b>250,348</b>                     | <b>(150,730)</b>                 | <b>(100,365)</b>                                | <b>(747)</b>                | <b>(570,755)</b>            |
| Transfers between funds   | 17   | -                                  | (97,320)                         | 97,320  | -                           | -                           |
| <b>Net movement in funds before other recognised gains/(losses)</b> |      | <b>250,348</b>                     | <b>(248,050)</b>                 | <b>(3,045)</b>                                  | <b>(747)</b>                | <b>(570,755)</b>            |
| <b>Other recognised gains/(losses):</b>                             |      |                                    |                                  |   |                             |                             |
| Actuarial gains/(losses) on defined benefit pension schemes         | 23   | 205,000                            | -                                | -   | 205,000                     | (96,000)                    |
| <b>Net movement in funds</b>  |      | <b>455,348</b>                     | <b>(248,050)</b>                 | <b>(3,045)</b>                                  | <b>204,253</b>              | <b>(666,755)</b>            |
| <b>Reconciliation of funds:</b>                                     |      |                                    |                                  |   |                             |                             |
| Total funds brought forward   |      | 723,903                            | (1,834,000)                      | 2,227,815                                       | 1,117,718                   | 1,784,473                   |
| Net movement in funds   |      | 455,348                            | (248,050)                        | (3,045)   | 204,253                     | (666,755)                   |
| <b>Total funds carried forward</b>                                  |      | <b>1,179,251</b>                   | <b>(2,082,050)</b>               | <b>2,224,770</b>                                | <b>1,321,971</b>            | <b>1,117,718</b>            |

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 26 to 50 form part of these financial statements.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 07697044**

**BALANCE SHEET**  
**AS AT 31 AUGUST 2021**

|   | Note | 2021<br>£   | 2020<br>£   |
|---|------|-------------|-------------|
| <b>Fixed assets</b>                                     |      |             |             |
| Tangible assets   | 13   | 2,224,770   | 2,227,815   |
|   |      | 2,224,770   | 2,227,815   |
| <b>Current assets</b>                                   |      |             |             |
| Debtors   | 14   | 2,457,761   | 2,437,695   |
| Cash at bank and in hand                                |      | 1,306,378   | 948,675     |
|   |      | 3,764,139   | 3,386,370   |
| Creditors: amounts falling due within one year          | 15   | (1,214,938) | (1,142,467) |
| <b>Net current assets</b>                               |      | 2,549,201   | 2,243,903   |
| <b>Total assets less current liabilities</b>            |      | 4,773,971   | 4,471,718   |
| Creditors: amounts falling due after more than one year | 16   | (1,520,000) | (1,520,000) |
| <b>Net assets excluding pension liability</b>           |      | 3,253,971   | 2,951,718   |
| Defined benefit pension scheme liability                | 23   | (1,932,000) | (1,834,000) |
| <b>Total net assets</b>                                 |      | 1,321,971   | 1,117,718   |
| <b>Funds of the Academy</b>                             |      |             |             |
| <b>Restricted funds:</b>                                |      |             |             |
| Fixed asset funds                                       | 17   | 2,224,770   | 2,227,815   |
| Restricted income funds                                 | 17   | 54,950      | -           |
| Pension reserve   | 17   | (1,932,000) | (1,834,000) |
| <b>Total restricted funds</b>                           | 17   | 347,720     | 393,815     |
| <b>Unrestricted income funds</b>                        | 17   | 974,251     | 723,903     |
| <b>Total funds</b>                                      |      | 1,321,971   | 1,117,718   |

The financial statements on pages 23 to 50 were approved by the Trustees, and authorised for issue on 29 December 2021 and are signed on their behalf, by:

**Mr G Jones-Owen**  
Chair of Trustees

The notes on pages 26 to 50 form part of these financial statements.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

|   | Note   | 2021<br>£        | 2020<br>£      |
|---|--------|------------------|----------------|
| <b>Cash flows from operating activities</b>             |        |                  |                |
| Net cash provided by operating activities               | 19     | 478,112          | 65,705         |
| <b>Cash flows from investing activities</b>             | 20     | (120,409)        | (35,940)       |
| <b>Change in cash and cash equivalents in the year</b>  |        | 357,703          | 29,765         |
| Cash and cash equivalents at the beginning of the year  |        | 948,675          | 918,910        |
| <b>Cash and cash equivalents at the end of the year</b> | 21, 22 | <u>1,306,378</u> | <u>948,675</u> |

The notes on pages 26 to 50 form part of these financial statements

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

The Trust is a company limited by guarantee. The Members of the Company are named on page 1. In the event of the Trust being wound up, the liability in respect of the guarantee is limited to £10 per Member. The Trust's registered office is Market Place, Enfield, Middlesex, EN3 6LN.

**1.1 Basis of preparation of financial statements**

The financial statements of the Academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2020 to 2021 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Enfield Grammar School meets the definition of a public benefit entity under FRS 102.

The functional and presentational currency is Pounds Sterling.

**1.2 Going concern**

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

The Trust derives the majority of its income from local and national Government grant funding which is secured for a number of years, under the terms of the Academy Funding Agreement with the Secretary of State for Education. This will ensure that the Trust can continue operating for a period of at least 12 months following the date of this Report. The financial statements do not contain any adjustments that would be required if the Trust were not able to continue as a going concern.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.3 Income**

All incoming resources are recognised when the Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

• **Grants**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

• **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

• **Other income**

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy has provided the goods or services.

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

• **Charitable activities**

These are costs incurred on the Academy's educational operations, including support costs and costs relating to the governance of the Academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

**1.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of Financial Activities as the related expenditure is incurred.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.6 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**1.7 Tangible fixed assets**

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Depreciation is provided on the following bases:

|                         |                          |
|-------------------------|--------------------------|
| Freehold property       | - 50 years straight line |
| Plant and machinery     | - 5 years straight line  |
| Furniture and equipment | - 10 years straight line |
| Motor vehicles          | - 10 years straight line |

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

**1.8 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.9 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.10 Liabilities**

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

**ENFIELD GRAMMAR SCHOOL**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.11 Financial instruments**

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement bases are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in notes 15 and 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

**1.12 Operating leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

**1.13 Pensions**

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

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**1. Accounting policies (continued)**

**1.13 Pensions (continued)**

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**1.14 Agency arrangements**

The Academy acts as an agent in distributing 16-19 Bursary Funds from the ESFA. Payments received from the ESFA and subsequent disbursements to students are excluded from the Statement of Financial Activities incorporating Income and Expenditure Account, as the Academy does not have control over the charitable application of the funds. The Trust can use up to 5% of the allocation towards its own administration costs and this is recognised in the Statement of Financial Activities incorporating Income and Expenditure Account. Where the funds have not been fully applied in the accounting period then an amount will be included as amounts due to the ESFA.

**1.15 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

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**2. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Trustees make estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2021. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**3. Income from donations and capital grants**

|                   | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Restricted<br>fixed asset<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ | Total<br>funds<br>2020<br>£ |
|-------------------|------------------------------------|----------------------------------|---|-----------------------------|-----------------------------|
| Donations         | 45,578                             | 48,389                           | -   | 93,967                      | 70,404                      |
| Capital Grants    | -                                  | 760,000                          | -   | 760,000                     | 760,000                     |
| Government grants | -                                  | -                                | 23,403  | 23,403                      | (24,471)                    |
|                   | <u>45,578</u>                      | <u>808,389</u>                   | <u>23,403</u>                                   | <u>877,370</u>              | <u>805,933</u>              |
| Total 2020        | <u>35,797</u>                      | <u>794,607</u>                   | <u>(24,471)</u>                                 | <u>805,933</u>              |                             |

In 2020, income from donations was £70,404 of which £35,797 was unrestricted and £34,607 restricted.

In 2020, income from notional rent was £760,000 of which all was restricted.

In 2020, capital grants of £(24,471) were in relation to restricted fixed assets.

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**4. Funding for the Academy's provision of education**

|   | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ | Total<br>funds<br>2020<br>£ |
|---|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| <b>DfE/ESFA grants</b>                            |                                    |                                  |                             |                             |
| General Annual Grant (GAG)                        | -                                  | 6,260,163                        | 6,260,163                   | 6,100,751                   |
| Other DfE/ESFA grants                             |                                    |                                  |                             |                             |
| Other DfE / ESFA grants                           | -                                  | 122,715                          | 122,715                     | 60,151                      |
| Teachers Pay Grant                                | -                                  | 82,707                           | 82,707                      | 83,571                      |
| Teachers Pension Grant                            | -                                  | 233,700                          | 233,700                     | 236,109                     |
| Pupil Premium                                     | -                                  | 241,228                          | 241,228                     | 249,807                     |
|   | -                                  | -                                | 6,940,513                   | 6,730,389                   |
| <b>Other Government grants</b>                    |                                    |                                  |                             |                             |
| Local Authority Grants                            | -                                  | 96,532                           | 96,532                      | 64,109                      |
|   | -                                  | 96,532                           | 96,532                      | 64,109                      |
| <b>Catering income</b>                            | 179,001                            | -                                | 179,001                     | 169,156                     |
| <b>COVID-19 additional funding (DfE/ESFA)</b>     |                                    |                                  |                             |                             |
| COVID Catch Up Premium                            | -                                  | 70,640                           | 70,640                      | -                           |
| COVID Mass Testing                                | -                                  | 42,930                           | 42,930                      | -                           |
|   | -                                  | 113,570                          | 113,570                     | -                           |
| <b>COVID-19 additional funding (non-DfE/ESFA)</b> |                                    |                                  |                             |                             |
| JRS Income  | -                                  | 16,522                           | 16,522                      | 28,760                      |
|   | -                                  | 16,522                           | 16,522                      | 28,760                      |
|   | 179,001                            | 7,167,137                        | 7,346,138                   | 6,992,414                   |
| <b>Total 2020</b>                                 | <b>169,156</b>                     | <b>6,823,258</b>                 | <b>6,992,414</b>            |                             |

In 2020, income from DfE/ESFA grants was £6,730,389 of which all was restricted.

In 2020, income from other Government grants was £64,109 of which all was restricted.

In 2020, income from catering was £169,156 of which all was unrestricted.

Following the reclassification in the Academies Accounts Direction 2020/21 of some grants received from the Department of Education and ESFA, the Academy's funding for Universal Infant Free School Meals and Pupil Premium is no longer reported under the Other DfE Group grants heading, but as separate lines under the Other DfE/ESFA grants heading. The prior year numbers have been reclassified.

The Academy received £70,640 of funding for catch-up premium and costs incurred in respect of this funding totalled £24,720, with the remaining £45,920 to be spent in 2021/22.

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**4. Funding for the Academy's provision of education (continued)**

The Academy furloughed some of its catering staff under the government's CJRS. the funding received of £16,522 (2020: £28,760) relates to staff costs in respect of 11 staff which are included within note 10 below as appropriate.

**5. Income from other trading activities**

|                    | Unrestricted<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ | Total<br>funds<br>2020<br>£ |
|--------------------|------------------------------------|-----------------------------|-----------------------------|
| Hire of facilities | 81,045                             | 81,045                      | 87,557                      |
| Exam fees          | 853                                | 853                         | 9,172                       |
| Other income       | 78,364                             | 78,364                      | 56,644                      |
|                    | <u>160,262</u>                     | <u>160,262</u>              | <u>153,373</u>              |
| Total 2020         | <u>153,373</u>                     | <u>153,373</u>              |                             |

In 2020, hire of facilities income was £87,557 of which all was unrestricted.

In 2020, exam fee income was £9,172 of which all was unrestricted.

In 2020, other income was £56,144 of which all was unrestricted.

**6. Investment income**

|               | Unrestricted<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ | Total<br>funds<br>2020<br>£ |
|---------------|------------------------------------|-----------------------------|-----------------------------|
| Bank interest | 314                                | 314                         | 2,158                       |
|               | <u>2,158</u>                       | <u>2,158</u>                |                             |
| Total 2020    | <u>2,158</u>                       | <u>2,158</u>                |                             |

In 2020, all investment income was in relation to unrestricted funds.

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**7. Expenditure**

|                         | Staff Costs<br>2021<br>£ | Premises<br>2021<br>£ | Other<br>2021<br>£ | Total<br>2021<br>£ | Total<br>2020<br>£ |
|-------------------------|--------------------------|-----------------------|--------------------|--------------------|--------------------|
| Provision of Education: |                          |                       |                    |                    |                    |
| Direct costs            | 5,383,492                | 14,796                | 317,176            | 5,715,464          | 5,467,756          |
| Support costs           | 862,930                  | 626,943               | 1,179,494          | 2,669,367          | 3,056,877          |
|                         | <u>6,246,422</u>         | <u>641,739</u>        | <u>1,496,670</u>   | <u>8,384,831</u>   | <u>8,524,633</u>   |
| Total 2020              | <u>6,016,618</u>         | <u>1,025,224</u>      | <u>1,482,791</u>   | <u>8,524,633</u>   |                    |

In 2021, of total expenditure, £134,807 (2020 - £75,662) was to unrestricted funds, £8,126,256 (2020 - £7,872,865) was to restricted funds and £100,365 (2020 - £576,106) was to restricted fixed asset fund.

In 2020, direct expenditure consisted of £5,182,981 staff costs and £284,775 other costs.

In 2020, support expenditure consisted of £833,637 staff costs, £1,025,224 premises costs and £1,198,016 other costs.

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**8. Charitable activities**

|   | 2021<br>£ | 2020<br>£ |
|---|-----------|-----------|
| Direct costs                            | 5,715,464 | 5,467,756 |
| Support costs                           | 3,028,092 | 3,056,877 |
|   | 8,743,556 | 8,524,633 |
|   | 8,743,556 | 8,524,633 |
|   | 2021<br>£ | 2020<br>£ |
| Support staff costs                     | 1,220,482 | 833,637   |
| Depreciation                            | 100,365   | 92,498    |
| Technology costs                        | 105,127   | 82,476    |
| Premises costs (excluding depreciation) | 503,175   | 459,827   |
| Other support costs                     | 252,108   | 282,982   |
| Capital project costs                   | 23,403    | 472,899   |
| Governance costs                        | 12,665    | 12,300    |
| Legal                                   | 50,767    | 60,258    |
| Notional rent                           | 760,000   | 760,000   |
|   | 3,028,092 | 3,056,877 |
|   | 3,028,092 | 3,056,877 |

**9. Net income/(expenditure)**

Net income/(expenditure) for the year includes:

|                                       | 2021<br>£ | 2020<br>£ |
|---------------------------------------|-----------|-----------|
| Operating lease rentals               | -         | 14,823    |
| Depreciation of tangible fixed assets | 100,365   | 90,419    |
| Fees paid to Auditors for:            |           |           |
| - Audit                               | 7,725     | 7,500     |
| - Other services                      | 4,940     | 4,800     |
|                                       | 12,605    | 27,122    |
|                                       | 12,605    | 27,122    |

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**10. Staff**

**a. Staff costs**

Staff costs during the year were as follows:

|                           | 2021<br>£        | 2020<br>£        |
|---------------------------|------------------|------------------|
| Wages and salaries        | 4,569,497        | 4,380,810        |
| Social security costs     | 467,735          | 453,470          |
| Pension costs             | 1,209,190        | 1,127,949        |
|                           | <u>6,246,422</u> | <u>5,962,229</u> |
| Agency staff costs        | -                | 45,900           |
| Staff restructuring costs | -                | 8,489            |
|                           | <u>6,246,422</u> | <u>6,016,618</u> |

**b. Staff numbers**

The average number of persons employed by the Academy during the year was as follows:

|                            | 2021<br>No. | 2020<br>No. |
|----------------------------|-------------|-------------|
| Management                 | 8           | 7           |
| Teachers                   | 60          | 60          |
| Administration and support | 64          | 63          |
|                            | <u>132</u>  | <u>130</u>  |

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**10. Staff (continued)**

**c. Higher paid staff**

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

|                                | 2021<br>No. | 2020<br>No. |
|--------------------------------|-------------|-------------|
| In the band £60,001 - £70,000  | 5           | 3           |
| In the band £70,001 - £80,000  | 2           | 2           |
| In the band £90,001 - £100,000 | 1           | 1           |
|                                | 1           | 1           |

**d. Key management personnel**

The key management personnel of the Academy comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy was £783,424 (2020 £804,068).

**11. Trustees' remuneration and expenses**

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy. The Headteacher and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

|                                       |                            | 2021<br>£           | 2020<br>£          |
|---------------------------------------|----------------------------|---------------------|--------------------|
| C Lamb                                | Remuneration               | 95,000 -<br>100,000 | 90,000 -<br>95,000 |
|                                       | Pension contributions paid | 20,000 -<br>25,000  | 20,000 -<br>25,000 |
| S Berkkun                             | Remuneration               | 50,000 -<br>55,000  | 45,000 -<br>50,000 |
|                                       | Pension contributions paid | 10,000 -<br>15,000  | 10,000 -<br>15,000 |
| J Grey                                | Remuneration               | 5,000 -<br>10,000   | 25,000 -<br>30,000 |
|                                       | Pension contributions paid | 0 - 5,000           | 5,000 -<br>10,000  |
| Mr M Bowe (appointed 28 January 2021) | Remuneration               | 25,000 -<br>30,000  | NIL                |
|                                       | Pension contributions paid | 5,000 -<br>10,000   | NIL                |

During the year ended 31 August 2021, no Trustee expenses have been incurred (2020 - £NIL).

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**12. Trustees' and Officers' insurance**

The Academy has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and Officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and Officers indemnity element from the overall cost of the RPA scheme membership.

**13. Tangible fixed assets**

|                          | Land and<br>Buildings<br>£ | Furniture and<br>equipment<br>£ | Computer<br>equipment<br>£ | Motor<br>vehicles<br>£ | Total<br>£              |
|--------------------------|----------------------------|---------------------------------|----------------------------|------------------------|-------------------------|
| <b>Cost or valuation</b> |                            |                                 |                            |                        |                         |
| At 1 September 2020      | 2,272,908                  | 319,864                         | 257,737                    | 27,205                 | 2,877,714               |
| Additions                | -                          | 97,320                          | -                          | -                      | 97,320                  |
| Disposals                | -                          | -                               | (19,768)                   | -                      | (19,768)                |
| At 31 August 2021        | <u>2,272,908</u>           | <u>417,184</u>                  | <u>237,969</u>             | <u>27,205</u>          | <u>2,955,266</u>        |
| <b>Depreciation</b>      |                            |                                 |                            |                        |                         |
| At 1 September 2020      | 211,574                    | 251,074                         | 160,046                    | 27,205                 | 649,899                 |
| Charge for the year      | 44,020                     | 13,655                          | 42,690                     | -                      | 100,365                 |
| On disposals             | -                          | -                               | (19,768)                   | -                      | (19,768)                |
| At 31 August 2021        | <u>255,594</u>             | <u>264,729</u>                  | <u>182,968</u>             | <u>27,205</u>          | <u>730,496</u>          |
| <b>Net book value</b>    |                            |                                 |                            |                        |                         |
| At 31 August 2021        | <u><u>2,017,314</u></u>    | <u><u>152,455</u></u>           | <u><u>55,001</u></u>       | <u><u>-</u></u>        | <u><u>2,224,770</u></u> |
| At 31 August 2020        | <u><u>2,061,334</u></u>    | <u><u>68,790</u></u>            | <u><u>97,691</u></u>       | <u><u>-</u></u>        | <u><u>2,227,815</u></u> |

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**14. Debtors**

|                                     | 2021<br>£ | 2020<br>£ |
|-------------------------------------|-----------|-----------|
| <b>Due after more than one year</b> |           |           |
| Other debtors                       | 1,520,000 | 1,520,000 |
|                                     | 1,520,000 | 1,520,000 |
| <b>Due within one year</b>          |           |           |
| Other debtors                       | 767,939   | 760,000   |
| Prepayments and accrued income      | 132,328   | 151,617   |
| Tax recoverable                     | 37,494    | 6,078     |
|                                     | 2,457,761 | 2,437,695 |

Included within other debtors is VAT repayable of £37,494 (2020 - £6,078).

**15. Creditors: Amounts falling due within one year**

|  | 2021<br>£ | 2020<br>£ |
|--|-----------|-----------|
| Trade creditors                        | 96,625    | 40,980    |
| Other taxation and social security     | 125,486   | 116,890   |
| Other creditors                        | 872,409   | 866,644   |
| Accruals and deferred income           | 120,418   | 117,953   |
|  | 1,214,938 | 1,142,467 |
|  | 2021<br>£ | 2020<br>£ |
| Deferred income at 1 September 2020    | 51,924    | 93,588    |
| Resources deferred during the year     | 111,944   | 51,924    |
| Amounts released from previous periods | (51,924)  | (93,588)  |
|  | 111,944   | 51,924    |

Resources deferred at the year end relate mainly to unused ESFA grant income.

**16. Creditors: Amounts falling due after more than one year**

|                 | 2021<br>£ | 2019<br>£ |
|-----------------|-----------|-----------|
| Other creditors | 1,520,000 | 1,520,000 |
|                 | 1,520,000 | 1,520,000 |

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**17. Statement of funds**

|                                     | Balance at 1<br>September<br>2020<br>£ | Income<br>£             | Expenditure<br>£          | Transfers<br>in/out<br>£ | Gains/<br>(Losses)<br>£ | Balance at<br>31 August<br>2021<br>£ |
|-------------------------------------|--|-------------------------|---------------------------|--------------------------|-------------------------|--------------------------------------|
| <b>Unrestricted funds</b>           |  |                         |                           |                          |                         |                                      |
| Unrestricted funds                  | 619,313                                | 385,155                 | (134,807)                 | (28,138)                 | -                       | 841,523                              |
| Sinking fund for 3G pitch           | 104,590                                | -                       | -                         | 28,138                   | -                       | 132,728                              |
|                                     | <u>723,903</u>                         | <u>385,155</u>          | <u>(134,807)</u>          | <u>-</u>                 | <u>-</u>                | <u>974,251</u>                       |
| <b>Restricted general funds</b>     |  |                         |                           |                          |                         |                                      |
| General Annual Grant (GAG)          | -                                      | 6,260,163               | (6,162,843)               | (97,320)                 | -                       | -                                    |
| Other DfE/ESFA grants               | -                                      | 552,692                 | (497,742)                 | -                        | -                       | 54,950                               |
| Pupil Premium                       | -                                      | 241,228                 | (241,228)                 | -                        | -                       | -                                    |
| Other Government grants             | -                                      | 161,443                 | (161,443)                 | -                        | -                       | -                                    |
| Donation in kind (see note 27)      | -                                      | 760,000                 | (760,000)                 | -                        | -                       | -                                    |
| Pension reserve                     | (1,834,000)                            | -                       | (303,000)                 | -                        | 205,000                 | (1,932,000)                          |
|                                     | <u>(1,834,000)</u>                     | <u>7,975,526</u>        | <u>(8,126,256)</u>        | <u>(97,320)</u>          | <u>205,000</u>          | <u>(1,877,050)</u>                   |
| <b>Restricted fixed asset funds</b> |  |                         |                           |                          |                         |                                      |
| Fixed asset fund                    | 2,227,815                              | -                       | (100,365)                 | 97,320                   | -                       | 2,224,770                            |
| DFC                                 | -                                      | 23,403                  | (23,403)                  | -                        | -                       | -                                    |
|                                     | <u>2,227,815</u>                       | <u>23,403</u>           | <u>(123,768)</u>          | <u>97,320</u>            | <u>-</u>                | <u>2,224,770</u>                     |
| <b>Total Restricted funds</b>       | <u>393,815</u>                         | <u>7,998,929</u>        | <u>(8,250,024)</u>        | <u>-</u>                 | <u>205,000</u>          | <u>347,720</u>                       |
| <b>Total funds</b>                  | <u><u>1,117,718</u></u>                | <u><u>8,384,084</u></u> | <u><u>(8,384,831)</u></u> | <u><u>-</u></u>          | <u><u>205,000</u></u>   | <u><u>1,321,971</u></u>              |

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**17. Statement of funds (continued)**

The specific purposes for which the funds are to be applied are as follows:

**Unrestricted funds**

This represents income received that does not have restrictions. Included within unrestricted funds, the Trustees have designated amounts in respect of anticipated expenditure for the 3G pitch in accordance with the funding agreement.

**General Annual Grant (GAG)**

This represents funding from the ESFA to cover the costs of recurrent expenditure.

**Other DfE/ESFA grants**

This represents funding from the DfE/ESFA grants for specific projects.

**Pupil Premium**

This funding is to be used to raise achievement and improve outcomes for pupils from low-income families who are eligible for free school meals.

**Special Educational Needs (SEN)**

This represents allocated funding for special educational needs pupils.

**Educational visits**

This represents contributions made by parents to the running of educational visits for the pupils of the Academy and the associated costs of running the trips.

**Donation in kind**

This fund represents the rent free occupation of the land and buildings from the Enfield Grammar School Foundation Trust.

**Pension reserve**

This fund represents the Academy's share of the deficit of the Local Government Pension Scheme (LGPS) transferred to the Academy on conversion from being a state controlled school.

**Fixed assets fund**

Restricted fixed assets funds are resources which are to be applied to specific capital purposes imposed by the DfE where the asset acquired or created is held for a specific purpose.

**Devolved formula capital (DFC) fund**

This represents funding received from ESFA specifically for the maintenance and improvement of the Academy's buildings and facilities.

**Condition Improvement Fund (CIF) Grant**

This represents funding received from the ESFA specifically for repairs on the Art and Science block roofing to improve the Academy's buildings and facilities.

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**17. Statement of funds (continued)**

**Transfers**

The transfers represent contributions to the CIF grant from the General Annual Grant and a transfer from the General Annual Grant to the sinking fund for the 3G pitch in line with the funding agreement on completion of the project.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2021.

Comparative information in respect of the preceding year is as follows:

|                                 | Balance at<br>1 September<br>2019<br>£ | Income<br>£      | Expenditure<br>£   | Transfers<br>in/out<br>£ | Gains/<br>(Losses)<br>£ | Balance at<br>31 August<br>2020<br>£ |
|---------------------------------|--|------------------|--------------------|--------------------------|-------------------------|--------------------------------------|
| <b>Unrestricted funds</b>       |  |                  |                    |                          |                         |                                      |
| Unrestricted funds              | 361,809                                | 360,484          | (75,662)           | (27,318)                 | -                       | 619,313                              |
| Sinking fund for 3G pitch       | 77,272                                 | -                | -                  | 27,318                   | -                       | 104,590                              |
|                                 | <u>439,081</u>                         | <u>360,484</u>   | <u>(75,662)</u>    | <u>-</u>                 | <u>-</u>                | <u>723,903</u>                       |
| <b>Restricted general funds</b> |  |                  |                    |                          |                         |                                      |
| General Annual Grant (GAG)      | -                                      | 6,109,431        | (6,109,431)        | -                        | -                       | -                                    |
| Other DfE/ESFA grants           | -                                      | 371,151          | (371,151)          | -                        | -                       | -                                    |
| Pupil Premium                   | -                                      | 249,807          | (249,807)          | -                        | -                       | -                                    |
| Other Government grants         | -                                      | 92,869           | (92,869)           | -                        | -                       | -                                    |
| Educational visits              | -                                      | 34,607           | (34,607)           | -                        | -                       | -                                    |
| Donation in kind (see note 27)  | -                                      | 760,000          | (760,000)          | -                        | -                       | -                                    |
| Pension reserve                 | (1,483,000)                            | -                | (255,000)          | -                        | (96,000)                | (1,834,000)                          |
|                                 | <u>(1,483,000)</u>                     | <u>7,617,865</u> | <u>(7,872,865)</u> | <u>-</u>                 | <u>(96,000)</u>         | <u>(1,834,000)</u>                   |

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**17. Statement of funds (continued)**

|                                     | Balance at<br>1 September<br>2019<br>£ | Income<br>£             | Expenditure<br>£          | Transfers<br>in/out<br>£ | Gains/<br>(Losses)<br>£ | Balance at<br>31 August<br>2020<br>£ |
|-------------------------------------|--|-------------------------|---------------------------|--------------------------|-------------------------|--------------------------------------|
| <b>Restricted fixed asset funds</b> |  |                         |                           |                          |                         |                                      |
| Fixed asset fund                    | 2,317,395                              | -                       | (103,207)                 | 13,627                   | -                       | 2,227,815                            |
| DFC                                 | 47,972                                 | 23,558                  | (57,903)                  | (13,627)                 | -                       | -                                    |
| CIF Grant                           | 463,025                                | (48,029)                | (414,996)                 | -                        | -                       | -                                    |
|                                     | <u>2,828,392</u>                       | <u>(24,471)</u>         | <u>(576,106)</u>          | <u>-</u>                 | <u>-</u>                | <u>2,227,815</u>                     |
| <b>Total Restricted funds</b>       | <u>1,345,392</u>                       | <u>7,593,394</u>        | <u>(8,448,971)</u>        | <u>-</u>                 | <u>(96,000)</u>         | <u>393,815</u>                       |
| <b>Total funds</b>                  | <u><u>1,784,473</u></u>                | <u><u>7,953,878</u></u> | <u><u>(8,524,633)</u></u> | <u><u>-</u></u>          | <u><u>(96,000)</u></u>  | <u><u>1,117,718</u></u>              |

**18. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

|  | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Restricted<br>fixed asset<br>funds<br>2021<br>£ | Total<br>funds<br>2021<br>£ |
|--|------------------------------------|----------------------------------|---|-----------------------------|
| Tangible fixed assets                  | -                                  | -                                | 2,224,770                                       | 2,224,770                   |
| Debtors due after more than one year   | -                                  | 1,520,000                        | -   | 1,520,000                   |
| Current assets                         | 979,191                            | 1,264,948                        | -   | 2,244,139                   |
| Creditors due within one year          | (4,940)                            | (1,209,998)                      | -   | (1,214,938)                 |
| Creditors due in more than one year    | -                                  | (1,520,000)                      | -   | (1,520,000)                 |
| Provisions for liabilities and charges | -                                  | (1,932,000)                      | -   | (1,932,000)                 |
| <b>Total</b>                           | <u><u>974,251</u></u>              | <u><u>(1,877,050)</u></u>        | <u><u>2,224,770</u></u>                         | <u><u>1,321,971</u></u>     |

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**18. Analysis of net assets between funds (continued)**

**Analysis of net assets between funds - prior year**

|  | Unrestricted<br>funds<br>2020<br>£ | Restricted<br>funds<br>2020<br>£ | Restricted<br>fixed asset<br>funds<br>2020<br>£ | Total<br>funds<br>2020<br>£ |
|--|------------------------------------|----------------------------------|---|-----------------------------|
| Tangible fixed assets                  | -                                  | -                                | 2,227,815                                       | 2,227,815                   |
| Debtors due after more than one year   | -                                  | 1,520,000                        | -   | 1,520,000                   |
| Current assets                         | 723,903                            | 1,142,467                        | -   | 1,866,370                   |
| Creditors due within one year          | -                                  | (1,142,467)                      | -   | (1,142,467)                 |
| Creditors due in more than one year    | -                                  | (1,520,000)                      | -   | (1,520,000)                 |
| Provisions for liabilities and charges | -                                  | (1,834,000)                      | -   | (1,834,000)                 |
| <b>Total</b>                           | <u>723,903</u>                     | <u>(1,834,000)</u>               | <u>2,227,815</u>                                | <u>1,117,718</u>            |

**19. Reconciliation of net expenditure to net cash flow from operating activities**

|   | 2021<br>£      | 2020<br>£     |
|---|----------------|---------------|
| Net expenditure for the year (as per Statement of Financial Activities) | (747)          | (570,755)     |
| <b>Adjustments for:</b>   |                |               |
| Depreciation and loss on disposal                                       | 100,365        | 103,207       |
| Capital grants from DfE and other capital income                        | 23,403         | 24,471        |
| Interest receivable   | (314)          | (2,158)       |
| Defined benefit pension scheme finance cost                             | 303,000        | 255,000       |
| (Increase)/decrease in debtors  | (20,066)       | 214,636       |
| Increase in creditors   | 72,471         | 41,304        |
| <b>Net cash provided by operating activities</b>                        | <u>478,112</u> | <u>65,705</u> |

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**20. Cash flows from investing activities**

|  | 2021<br>£        | 2020<br>£       |
|--|------------------|-----------------|
| Interest                                     | 314              | 2,158           |
| Purchase of tangible fixed assets            | (97,320)         | (13,627)        |
| Capital grants from DfE Group                | (23,403)         | (24,471)        |
| <b>Net cash used in investing activities</b> | <b>(120,409)</b> | <b>(35,940)</b> |

**21. Analysis of cash and cash equivalents**

|                          | 2021<br>£ | 2020<br>£ |
|--------------------------|-----------|-----------|
| Cash in hand and at bank | 1,306,378 | 948,675   |

**22. Analysis of changes in net debt**

|                          | At 1<br>September<br>2020<br>£ | Cash flows<br>£ | At 31 August<br>2021<br>£ |
|--------------------------|--------------------------------|-----------------|---------------------------|
| Cash at bank and in hand | 948,675                        | 357,703         | 1,306,378                 |
|                          | 948,675                        | 357,703         | 1,306,378                 |

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**23. Pension commitments**

The Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the London Borough of Enfield. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2019.

Contributions amounting to £112,091 were payable to the schemes at 31 August 2021 (2020 - £105,338) and are included within creditors.

**Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

**Valuation of the Teachers' Pension Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy);
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million; and
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £708,233 (2020 - £679,682).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy has set out above the information available on the scheme.

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**23. Pension commitments (continued)**

**Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2021 was £286,000 (2020 - £272,000), of which employer's contributions totalled £221,000 (2020 - £211,000) and employees' contributions totalled £ 65,000 (2020 - £61,000). The agreed contribution rates for future years are 17.8% per cent for employers and 5.5 - 7.5 per cent for employees.

As described in note the LGPS obligation relates to the employees of the Academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

**Principal actuarial assumptions**

|  | 2021<br>% | 2020<br>% |
|--|-----------|-----------|
| Rate of increase in salaries                       | 4.2       | 3.8       |
| Rate of increase for pensions in payment/inflation | 2.7       | 2.3       |
| Discount rate for scheme liabilities               | 1.7       | 1.7       |
| Inflation assumption (CPI)                         | 2.7       | 2.3       |
| Inflation assumption (RPI)                         |           | 3.3       |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

|                      | 2021<br>Years | 2020<br>Years |
|----------------------|---------------|---------------|
| Retiring today       |               |               |
| Males                | 22.5          | 22.4          |
| Females              | 24.4          | 24.3          |
| Retiring in 20 years |               |               |
| Males                | 23.1          | 23            |
| Females              | 25.1          | 25            |

As at the 31 August 2021 the Trust had a pension liability £1,932,000 (2020 - £1,834,000). The sensitivity analysis detailed below would increase/(decrease) the closing defined benefit obligation in the following way:

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**23. Pension commitments (continued)**

**Sensitivity analysis**

|  | 2021<br>£                | 2020<br>£                |
|--|--------------------------|--------------------------|
| Discount rate +0.1%                    | (136,000)                | (160,000)                |
| Discount rate -0.1%                    | 143,000                  | 160,000                  |
| Mortality assumption - 1 year increase | 258,000                  | 46,000                   |
| Mortality assumption - 1 year decrease | (258,000)                | (46,000)                 |
| CPI rate +0.1%                         | 122,000                  | 137,000                  |
| CPI rate -0.1%                         | (122,000)                | (137,000)                |
|  | <u><u>          </u></u> | <u><u>          </u></u> |

**Share of scheme assets**

The Academy's share of the assets in the scheme was:

|                                     | 2021<br>£                | 2020<br>£                |
|-------------------------------------|--------------------------|--------------------------|
| Equities                            | 2,471,000                | 1,797,000                |
| Gilts                               | 311,000                  | 292,000                  |
| Corporate bonds                     | 647,000                  | 564,000                  |
| Property                            | 876,000                  | 229,000                  |
| Cash and other liquid assets        | 345,000                  | 171,000                  |
| Other                               | 214,000                  | 836,000                  |
|                                     | <u><u>          </u></u> | <u><u>          </u></u> |
| <b>Total market value of assets</b> | <u><u>4,864,000</u></u>  | <u><u>3,889,000</u></u>  |

The actual return on scheme assets was £68,000 (2020 - £69,000).

The amounts recognised in the Statement of Financial Activities are as follows:

|   | 2021<br>£                | 2020<br>£                |
|---|--------------------------|--------------------------|
| Current service cost  | 495,000                  | (442,000)                |
| Interest income   | (68,000)                 | 69,000                   |
| Interest cost   | 97,000                   | (93,000)                 |
|   | <u><u>          </u></u> | <u><u>          </u></u> |
| <b>Total amount recognised in the Statement of Financial Activities</b> | <u><u>524,000</u></u>    | <u><u>(466,000)</u></u>  |

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**23. Pension commitments (continued)**

Changes in the present value of the defined benefit obligations were as follows:

|                          | 2021<br>£        | 2020<br>£        |
|--------------------------|------------------|------------------|
| <b>At 1 September</b>    | 5,723,000        | 5,188,000        |
| Current service cost     | 495,000          | 442,000          |
| Interest cost            | 97,000           | 93,000           |
| Employee contributions   | 65,000           | 61,000           |
| Actuarial losses/(gains) | 479,000          | (6,000)          |
| Benefits paid            | (63,000)         | (55,000)         |
| <b>At 31 August</b>      | <u>6,796,000</u> | <u>5,723,000</u> |

Changes in the fair value of the Academy's share of scheme assets were as follows:

|                          | 2021<br>£        | 2020<br>£        |
|--------------------------|------------------|------------------|
| <b>At 1 September</b>    | 3,889,000        | 3,705,000        |
| Interest income          | 68,000           | 69,000           |
| Actuarial gains/(losses) | 684,000          | (102,000)        |
| Employer contributions   | 221,000          | 211,000          |
| Employee contributions   | 65,000           | 61,000           |
| Benefits paid            | (63,000)         | (55,000)         |
| <b>At 31 August</b>      | <u>4,864,000</u> | <u>3,889,000</u> |

**24. Operating lease commitments**

At 31 August 2021 the total of the Academy's future minimum lease payments under non-cancellable operating leases was:

|                         | 2021<br>£      | 2020<br>£     |
|-------------------------|----------------|---------------|
| <b>Amounts payable:</b> |                |               |
| Within 1 year           | 31,799         | 13,555        |
| Between 1 and 5 years   | 117,675        | 62,820        |
|                         | <u>149,474</u> | <u>76,375</u> |

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**25. Members' liability**

Each Member of the Charitable Company undertakes to contribute to the assets of the Company in the event of it being wound up while he/she is a Member, or within one year after he/she ceases to be a Member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a Member.

**26. Related party transactions**

Owing to the nature of the Academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

Any transactions where the Trustee has a pecuniary interest is only undertaken in accordance with the 'at cost' principle stated in the Academies Financial Handbook.

Some Members and Trustees of the Academy are also Trustees of the Enfield Grammar School Foundation Trust, a separate charity registered with the Charity Commission. The Academy operates from land and buildings provided rent free by the Enfield Grammar School Foundation Trust. In accordance with the Academies Accounts Direction 2020 to 2021 the Academy Trustees have concluded that, on the basis of the circumstances existing at the year end, and based upon the probable course of subsequent events, the Academy does have an asset representing the future value of occupying the property free of rent. The Academy Trustees consider that the appropriate period for which to recognise this asset is the length of the notice period detailed in the Supplemental Funding Agreement with the Secretary of State, i.e. 3 years. The Academy Trustees estimate that the cost of renting equivalent buildings would be £760,000 per annum (2020: £700,000), on this basis a donation from the Enfield Grammar School Foundation Trust of £760,000 is shown in the accounts together with a notional expense of the same amount. In addition, included within creditors is a donation in kind receivable of £2,280,000 representing the commitment by the Enfield Grammar School Foundation Trust to provide the land and buildings rent free for a minimum of a further 3 years.

There were no other related party transactions.

**27. Agency arrangements**

The Academy distributes 16-19 bursary funds to students as an agent for the ESFA. In the accounting period ending 31 August 2021 the Academy received £16,831 (2020 - £8,680) and disbursed £16,831 (2020 - £8,680) from the fund. An amount of £NIL (2020 - £NIL) is included in the carry forward at year end relating to undistributed funds that are repayable to the ESFA.